“The History and the Future of the Politics of Policing”
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Abstract:
This paper examines the operational realities of the police executive linkages—beyond the official dictates of the law and the desired position expressed in ideological discourses on police independence. Paper draws primarily on historical and criminological literature and research, and public inquiries. The central argument of this paper is that, while there may be a somewhat clear-cut division between the policy versus the operational control of the police by the State in law and in rhetoric, the reality is quite different. The relationship between the State and the police is a dynamic relationship that changes to reflect the nature of the policing that is being carried-out, the political interests of the party in power, and to some extent the personalities of the key players within both the police services and in politics at a specific period in time. This research indicates that looking for the ‘smoking gun’—i.e. the memo or document that in writing acknowledges a directive from the executive to the police sidesteps the reality of the on-going partnerships between politics and policing.

Introduction:
Much current controversy surrounding policing centres around two issues: the relationship between the police and politics and the question of accountability. Dianne Martins paper has addressed the issue of accountability and while the two issues overlap, I shall be looking specifically at the political question. An understanding of the organizational workings of the police is essential to any attempt to reconcile the tensions between the dictates of police autonomy and the restraints imposed on the police. In addition to examining cases involving state/political intervention in police operations, I shall be identifying the conditions that are vulnerable to this control over the police. I shall also be emphasizing that this control only becomes visible under certain conditions. This supports the notion that it may be much more the ‘norm’ than the ‘exception’.

Because the police and other agencies are created to carry out government intentions, and are dependent on government for their existence, authority, and resources, they are said to be part of the executive arm of government. Yet traditionally we maintain a belief in, and protect the rhetoric of, and in some cases the practise of, the ‘independence’ of policing. We may be making false assumptions about the ‘naturalness’ of this independence. In Canada we tend to trace our police models back to England—a trend that continued until fairly recently. In countries that share this policing tradition, the ambivalent relationship between freedom to act unhindered by party interests, while being held to account within the democratic process, has been a concern from the days of the ‘new ‘ London police in 1829 through to the
present. Jean-Paul Brodeur however reminds us that there was a different model in France in 1667 under Louis XIV which advocated, rather than warned against, the blatant use of police powers to advance state interests.\footnote{See “High Policing and Low Policing”, p. 285 \textit{Understanding Policing}.} Similarly, Louise Shelley in her analysis of Soviet policing describes the police involvement in the intimidation of political opponents for the benefit of political bosses as being an explicitly stated function of the police. She states: “…the Communist Party sanctioned the elimination of class enemies, and political opponents by the police apparatus…”\footnote{Louise Shelley. 1996. \textit{Policing Soviet Society: The Evolution of State Control}, Routledge N.Y. P.27.}

Gerry Woods in his research on the LAPD concluded that there were few gains achieved from the movement \textit{away from} the political machine, highly politically controlled era of policing in the US into the ‘supposed’ professional and independent era—and that in fact the police, shifted from being controlled by politics, to becoming ‘political’ in their own right through lobbying, intimidation of candidates and an increasingly powerful and demanding union. Measurements of police effectiveness or efficiency also did not show a marked improvement.\footnote{J. Gerry Woods. 1973. \textit{The Progressives and the Police: Urban Reform and the Professionalization of the Los Angeles Police}, Ph.D. University of California, LA.} Post the collapse of the communist regimes in Eastern Europe, several countries are now faced with the task of re-examining the desired relationship between the ‘new’ governments and the (sometimes) ‘new’ police. Countries such as Hungary, Germany, Poland and Czechoslovakia are responding in different ways to this challenge. Shelley’s analysis confirms that there has not been a uniform movement to what we might see as the ‘appropriate’ independent role of the police from the state but in fact have moved to formalize a ‘high policing’ model with the political functions remaining in tact.\footnote{Louise Shelley. \textit{Policing Soviet Society}, pp. 196-7.} These international examples reveal that there is little consensus around the potential for, or perhaps even the desirability of, our taken-for-granted ‘ideal’ independent model and an examination of our own system may reveal political links that we typically wish to deny.

Obviously we are concerned with those situations where a political body or individual would ‘instruct’ the police as to whom to, or not to, bring charges against, or whom not to investigate. At the beginning of this research, I considered these ‘extreme’ cases to be perhaps the least significant of police-political interference—least significant \textit{because} they are so obviously in violation of the accepted limits of political control over the police. However, as one identifies specific examples and continues to research, the policy versus the operational activities of the police blur even in these cases. It becomes evident that the issue of ‘policy development’ is also problematic in that some policies \textit{determine} the operational response of the police and are therefore not distinct from operational decisions.

While this paper acknowledges some of those extreme cases, the intent is rather to show the on-going ‘normalized’ control by the state, or by government officials in positions of authority, over the operational activities of a police force when it chooses to exert an influence. The difficulty arises that this control is most often accomplished with the willing complicity of the police service. This paper argues that this complicity provides
the curtain behind which the varying agendas of police and state can be advanced. An examination of police work reveals a mutual exploitation of the ambiguity that exists between the police and politics. The political direction to police operational decisions may only be seen when something goes wrong—as Reiner says:

“Like riding a bike, policing is the sort of activity that is thought about mainly when the wheel comes off. When things are running smoothly it tends to be a socially invisible, undiscussed routine”. 

Or perhaps more poetically, as Leonard Cohen might say, the various crises provide ‘the crack that lets the light shone in’ and reveal that which usually remains hidden or unnoticed.

The task of this paper is not to ‘debunk’ the notion of independence—that task would be too easy and misleading. The evidence suggests a two-directional relationship, with the political masters having direct involvement in police operational matters and the police becoming ‘political’ in their direct involvement into law making, decreeing policies and selecting desirable political candidates. As Otwin Marenin and Gerry Woods describe, it was ironic that while arguing that their ‘professionalism’ entitled the police to autonomy, they turned increasingly toward the political arena in order to make their demands heard.

Through a dramaturgical look at police work, we see with some clarity the police as political actors, actively attempting to shape, mediate, and exploit their political environment and likewise, we see evidence of the politicians identifying the police as a valuable ally through which to gain desired political outcomes.

This paper also acknowledges that all crime is in a sense political—but more so at various times in our history. What remains fairly constant is the attraction to crime rhetoric by the politicians. As Stuart Scheingold observed:

“Politicians in search of an issue have good reason to believe that campaigning on crime is good politics—at least if one takes a get-tough stand. Law enforcement officials are also well served by the fear of crime, since the result is frequently that more resources are directed to the agencies of criminal justice”.

Bill Chambliss provides an analysis of the political dictate from New York Rudolph Giuliani directing his Police Commissioner to establish a way of informing precinct commanders precisely where crime was occurring and to hold the precinct commander accountable for reducing the crime in his/her precinct. As Chambliss says: “In what can only be considered a miracle, crime rates began to decline…By the late 1990’s the rates were heralded as demonstrating the success of get-tough laws.”

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in NY, Police Chiefs in other big cities across the US were pressured into replicating the NY strategies. This politically driven campaign was politically extremely useful and useful to the police in terms of gaining large increases in resources. The ‘euphoria’ was dampened only after the fact by evidence of police manipulation of crime data to produce these lower crime rates and the realization that other factors such a demographics played a significant role. The ‘mix’ of a tight political agenda that coincides too closely with a policing agenda typically does not bode well for effective enforcement. In identifying the need to ‘dampen’ political rhetoric, Ted Gest concludes that the “orgy of emotional but largely hollow an oversimplified talk” must be turned into rational decision-making”.

We see also, in Canada and internationally that in political terms, some segments of our communities are more expendable and more easily exploited in the pursuit of organizational gains.

The objective of this paper is therefore to attempt to illustrate the complexity of the relationship between policing and politics and in the process to suggest how the truth of the relationship might be built into the formal policy, legislative and accountability mechanisms.

Criminological Literature

Adherence to a rhetoric of police independence, rests on a belief in a number of contradictory notions. Few criminologists have argued stronger for a serious look at the police-and-politics relationships than Robert Reiner:

“Most police officers stoutly maintain that policing and politics don’t mix. …it was an important part of the legitimating of the British police in the face of initial opposition that they were non-partisan. This notion of the political neutrality or independence of the police cannot withstand serious consideration. It rests on an untenably narrow conception of ‘the political’. Restricting it to partisan conflict. In a broader sense, all relationships, which have a power dimension, are political. Policing is inherently and inescapably political in that sense.”

As Al Reiss points out, the police must maintain the status quo (whatever it may be) until it is changed by legitimate political authorities. The police will therefore enforce whatever is the political stand at any moment but must change with each change in political view, while remaining political neutral. Supposedly therefore, policing involves political-related decisions with limited political involvements.

Part of the justification for police independence is seen to rest on the ideological notion of community accountability—the idea of the police officer being a citizen-in uniform. Rowan and Mayne, the first Commissioners of the ‘new’ police force in London were determined that the new force “would be, in fact, but be believed to be, impartial in

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action” and that the best way to gain this impartiality was via the creation of a “political neutral, well-trained and disciplined professionals”. In challenging the reader to look critically at the independence of the police Michael Brogden states:

“The ideological picture of accountability to the law is bound-up with an apparent duty on police officers to remove all vestiges of political direction and control, which they interpreted as control by constitutionally elected authorities. …an ideological view of policing that ignores the material practices of police work in British society, and represents a partisan conception of police-class relations (masked under the social construct of the community).” (p. 123)

This paper will draw from the historical record, recent trends, and criminological theory to examine the operational links (formal and informal) between policing and politics. Among a very large literature, the following names stand out: Al Reiss, Peter Manning, C.D. Robinson, J.Q. Wilson, Otwin Marenin, R. Reiner, M. Brogden and J.P. Brodeur.13 Some of the policing criminological theorists talk in extremes, or pure types. Either the literature presents the ‘automaton’ view that the police are a mere arm of the state, carrying out orders from some elite group, or groups, or conversely the view that the police are totally independent and that policy and operational issues never mix. In between there are a couple of alternative positions—one is that the police can on occasion serve as the pawns of the state (scape-goats, or lightening rods) who must take the blame for political decisions and for larger societal conditions that are in fact determined at the political level. Richard Rianoshek described for example the riots in the United States in the 1960’s and 1970’s. In these cases, the activities of the police were basically dictated by circumstances that had been determined by government decisions, followed by citizen responses to those decisions that left no alternative policing options. He stated:

“In this situation the police served as a social scapegoat, because their highly visible ‘brutality’ directed attention from the real source of the protest movement and the riot growing out of it”. 14

Perhaps the most compelling description sees the ‘independence’ of the police serving like a mask that can be slipped on and off as needed. C.D. Robinson uses this description when discussing the bonds between the mayor and the police and argues that this was the actual political role of the police:

“…to accept the punishment that might otherwise be received by others…police serve as the convenient scapegoat for a variety of error, ineptitude, malfeasance, misfeasance, non-feasance, committed or permitted”.15

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13 Much of the research pertaining to the Toronto Police is taken from my graduate research—Margaret E. Beare Selling Policing in Metropolitan Toronto: A Sociological Analysis of Police Rhetoric 1957-1984, 1987. Columbia Ph.D.
Mann and Lea quote from Thomas Becket: “Will no one rid me of this troublesome priest?” In this form, it is a mere statement without a specific written order that provides perfect deniability of responsibility if the query is taken up by some underling—especially if it results in controversy and blame.\(^\text{(16)}\)

There are very real ties that connect the police to the governing body and claims to the contrary—and claims of an independence outside of these ties—may result in a situation where no one takes responsibility and no one can be held accountable. J.P. Brodeur\(^\text{(17)}\) sites the example from the McDonald Commission where after receiving explicit leads regarding RCMP crimes, the government appeared to prefer to insulate themselves with ignorance of the details of this lawlessness in order to justify inaction on their part. Likewise, the RCMP Commissioners can have a similar “need—not to know”.\(^\text{(18)}\) In a related exchange concerning the then-Commissioner Simmonds regarding the possible evidence that the government had been aware and had sanctioned the RCMP ‘dirty tricks’ during the 1970’s, Commissioner Simmonds explained that he had not read the Nowlan Report (RCMP internal investigation into their Security Service’s ‘dirty tricks’) in order “to prevent myself from becoming enmeshed in actions” that occurred before he had become Commissioner.\(^\text{(19)}\)

All of these views acknowledge, as stated by James Q. Wilson, that policing takes place “under the influence of a political culture, although not necessarily under day to day political direction”\(^\text{(20)}\). Most policing issues are of no particular interest to the state—neither the target of the policing action nor the nature of the incidents. Within these ‘zones of indifference’\(^\text{(21)}\) the ideology of an autonomous police service can be true in fact as well as in belief. The situation changes when the state has a view. Again, as discussed by J.Q. Wilson, these ‘zones of indifference’ may quickly become areas of great political concern given increased political significance of the particular issue. If politics can dictate this balance—then the ‘zone of indifference’ cannot be equated with real independence. Not to paint a picture of police subservience, the reverse may also be true. The police will guard their own interests and while willing to be seen as merely taking instruction on some occasions, they may make these decisions based on their own perceptions of organizational or individual advantage.\(^\text{(22)}\)

\(^{19}\) Globe & Mail, January 10, 1978, quoted in Mann and Lee
A thorough analysis of the ideology of political neutrality of the police has been done by Manfred Brusten who systematically examines each of the foundations upon which people claim the police to be politically neutral and concludes that not only is each claim false but that there is a danger in failing to determine the political views of the line officers since the political alignment of these officers may determine how they react in particular situations. In his research he argues that:

- **historically** the police came into existence because of a given political situation and that the ‘function’ as always been to maintain the existing political power structure;
- **structurally**, the argument that the police neutrally enforce ‘law and order’ ignores the fact that the status-quo is nothing more than a certain state of the power structure. Manifestations of dissatisfaction within society will likely be perceived as being counter to law and order and will be suppressed or at least ‘controlled’;
- **politically**, he argues that the view that sees the police as neutral instruments in a democratic government who may be used politically from time to time but do not make their own politics, ignores the role of political figures in appointing members of the policing regulatory boards, role of politics in the police union, and the existence of secret security units as an integrated part of regular police work. He concludes with the warning that behind this political involvement by the police, lurks political beliefs held by the police officers themselves which are as yet untapped by empirical research”.

Resource dependency, renewal of the Chiefs’ contracts, fear of adverse publicity, socialization into a status-quo supportive culture—all of these factors mean that the police organization will see itself as a partner to their political masters. The higher up the chain, the closer to the master. As Peter Manning states:

“In practise…the police organizations function in a political context; they operate in a public political arena and their mandate is defined politically. …Patterns of police and politics within the community are tightly interlocked. The sensitivity of the police to their political audiences, their operation within the political system of criminal justice, and their own personal political attitudes undermine their efforts to fulfil their contradictory mandate to appear politically neutral”.

**Jean-Paul Brodeur’s “High Policing---Low Policing” Model**

Jean-Paul Brodeur’s thesis regarding *High Policing—Low Policing* has provided a significant contributed to the widely accepted pair of concepts with which to differentiate ‘political policing’ from the rest (what he describes as the ‘policing of conspicuous signs

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of disorder including criminal policing’). Brodeur argues that the political component is a core ingredient of what he terms ‘high policing’—not a deviant aberration that numerous Inquiries, courts and other disciplinary mechanisms must eliminate and/or punish. As he states:

“High policing is actually the paradigm for political policing: it reaches out for potential threats in a systematic attempt to preserve the distribution of power in a given society”.

His position is that increasingly the police in North America are operating according to this ‘High Policing’ paradigm and as he states: “The long arm of the law being, so to speak, curtailed in favour of the wide eyes of the police”. High policing is further described by Brodeur as having 4 key characteristics:

- “Control’ is accomplished in part by the storing of intelligence that encompasses any source of intelligence that might further state policies;
- Powers extend beyond those as decreed by bifurcated systems that separate the powers associated with legislation, from enforcement and the sanctioning of offenders.
- Protection of the community may be secondary to the *use* of enforcement to generate more information and hence more intelligence. Brodeur states: “Crime is thus conceived as something which lends itself to manifold exploitation”, (P. 286)
- Extensive use of undercover agents and paid informers and a willingness to ‘advertise’ this strategy—with part of the motivation being the amplification of fear among the populous.

The difficulty comes from the concept of ‘political policing’, which at times appears to cover very diverse activities—i.e. as Brodeur acknowledges, from policing the conduct of politicians to national security policing. A further issue is the fact that the concepts that represent the crimes or threats that are being policed, such as ‘national security’, are to a large extent left up to the police and politicians to define in an arena of secrecy.

Brodeur acknowledges that the exploitation of crime for political advantage has a long history in police enforcement and he mentions specifically morality offences—prostitution, gambling, drugs and alcohol. As he states, brothels have long been a source of police intelligence gathering and extortion. Likewise, police discussions in Canada around issues such as the decriminalization of marihuana and other issues such as the handing over of traffic patrolling to private police get debated in part in terms of the loss of intelligence that is gained from the policing of these ‘offences’. The ability to stop and search currently is seen to provide information that in many cases has nothing to do with the traffic or the drug possession violations.

There appears to be three separate lines that feed into the increasing among of ‘high policing’ if one utilizes Brodeur’s model. First, ‘low policing’ is gradually taking on the rhetoric and strategies more traditionally attributed to ‘high policing’. Hence a wide

\[26 \text{ Ibid P. 285.} \]
\[27 \text{ Ibid P. 287.} \]
array of ‘normal’ criminal conduct becomes discussed in ‘threat rhetoric’—organized crime, drugs, illegal migration, all become threats to either national security or the security of a section of an urban city. As an example, I shall demonstrate that within a large Canadian city, this racheting up of the potential impact from social problems and/or criminal incidents occurs because of the complex but increasing politicisation of the police—and not visa versa. Meaning, that in this category of cases, the politicisation does not occur in order to combat the threat but rather because of the potential for political advantage, the behaviour is defined as a threat. And in so doing, it justifies greater links to political interests. As Peter Manning

“The matter of “political exigency,” is of course highly flexible and is associated with the “high politics” of policing (Brodeur). It comes into play in theory only in cases of declared national emergency, but the current situation suggests that a quasi-war can be declared by political fiat and congressional support for funding. An active, democratic drama of policing, it seems, requires both opposition, i.e. forces that obstruct and oppose its strengths), well as negation, i.e. those forces representing the evil and the marginal. These latter, the forces against which the “good” battles, in turn, have great flexibility, malleability and utility and can range from the reputedly dangerous “squeegee men” of New York City under Mr. Bratton to terrorist threats to national security.”

Second, the increasing use of surveillance and data collection and storage and the analysis of this information into intelligence may itself, according to Brodeur, transform policing from low to high policing as these ‘policing strategies’ come increasingly to resemble the political methods employed in ‘high policing’. I find this concern a little less compelling—at least at present in Canada. Despite decades of emphasizing the importance of information sharing and the need to make a commitment to analysis work in order to produce truly valuable strategic intelligence, the police remain to an extent at the mercy of the public sources which are collected and maintained elsewhere. The police vow repeatedly to work better together/ share together etc. This is substantiated by Manning who states:

“While networked information systems are growing and linked databases more likely to emerge as a result of the 9.11 disaster, my observations suggest that the complexity of information technology in policing has not been met by an increased capacity of the police and other agencies to use such devices to their own benefit”…Furthermore, the web of control across policing organizations is technically flawed on the ground because the data bases are not wedded or linked; the software is incompatible; the management information system is a hodge-podge of ad hoc arrangements assembled over the last thirty years, and the introduction of new technologies, geo-coded data,

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29 The present Bush administration has arrogated the ground of debate by calling the present state (Jan 28, 2003) one of war, but it has not been declared. Whether this is a crisis in national security is presently being limply debated in the United States congress but not in the media.
enhanced 911, 311 non emergency call systems, has created new complexity and incomplete linkages.”

Now, a third explanation for an increase in ‘high policing’ may relate more specifically to ‘globalization’ (for want of a better word) that has propelled many aspects of law making and law enforcement into the international arena driven by agreements and conventions signed by governments—with hence a strong political link.

As described by Brodeur, the ‘high policing’ model typically employs a certain set of strategies, and typically is ‘political’ in the sense that the issues are seen to be relevant to governments and this relevance legitimates the intrusiveness of the strategies that are employed. The use of these strategies and the rhetoric that accompany them brings a much wider population of offences and offenders to the interest of the political masters. With the high policing model comes political interest and involvement. Therefore, it isn’t just the cold distinction between high and low policing but also how the state interprets the conduct—as ‘threat’ or ordinary criminal activity—with an appreciation that the political interpretation can shift quickly for reasons that have little to do with the actual activity and/or may be a political response to ‘something going wrong’. A two directional model might represent the categories of criminal activity and the likelihood that they will generate political involvement and/or interference.

The final picture may be of a dialectic involving a policing organization with requirements and interests of its own, policing a society made up of varying classes with varying degrees of political, social and economic power, involved in matters ranging from critical concerns to ‘zones of indifference’. The result is a careful, but not always skilfully negotiated order, based on trade-offs, compromises and the occasional episode during which the public becomes aware of discretionary policing based on corruption.

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and pay-offs, discrimination and bias or political pressure—rather than objectivity, expertise and efficiency.

Law Enforcement in Politically Charged Contexts in Canada

Lessons from History

The historical record demonstrates the enduring and mutually advantageous nature of the links between the police and their political masters, from nation building and the suppression of dissent, to policy advancement more generally, to the current ‘security’ policing environment. The world—or at least the Canadian public—becomes alerted to these political interests and involvements into operational policing decisions only in cases that are made high profile and media worthy. This exposure is not restricted to any one specific type of incident—i.e. international in scope or national security/terrorism related etc—but rather almost any incident may become high profile by the fact that ‘something has gone wrong’. When things go ‘right’, it is business as usual—and ‘usual’ often involves a large amount of unofficial, unacknowledged, ‘invisible’ politicization of police work. Different forms of political influence and direction occur at the three different levels of government. This section begins at the federal level and works its way down to the local municipal level. All three levels are instructive.

Federal

The intent in this paper is not to provide a thorough analysis of the politicised role of the RCMP but rather to indicate that it’s beginnings and its current status is rife with political direction. In a detailed study of the relationship between the police and politics in great Britain, France, Germany and Italy, David Bayley argued that the role behaviour of the police in each country is a reflection of the:

“…purpose for which the force was created and the political culture of the country, especially the way in which authority is manifested by government officials”. 31

He saw the police role being more clearly involved in state politics where there were particular difficulties in ‘state-building’—i.e. the process of penetration of a territory by a coherent set of institutions. He argues that violence and resistance must be seen to be ‘political’ before the police role will be expanded. Bayley’s focus upon violence might not be particularly relevant in the traditional sense of the word, but rather the Canadian state faced violence from geographical conditions. As June Callwood states: the country is illogical—it runs East and West whereas the rivers, mountains, commerce and people flow North and South. 32 Large scale state intervention was thought to be necessary both to protect the resources and territory as well as to develop and maintain the infrastructure to transport and develop the raw materials. 33 There is general agreement that the

33 See S.D. Clark. 1962. The Developing Canadian Community, University of Toronto.
Canadian state-builders perceived an immediate need to spread state control firmly and strategically across Canada.

Because of the interconnectedness of police and government, the evolution of the former has generally paralleled that of the latter. As government has become stronger, more coherent, centralized and interventionist (particularly in the twentieth century), so has the institution of the police. In many ways too, as government has grown, it has assumed greater control over the police. The evolution of government has also been a history of the evolution of policy-making. While it has not always been clear cut, in gradually bringing the police under control, the government has been able to enlist the police in accomplishing its policy objectives.34

There are very few detailed Canadian case studies that trace the introduction of the ‘new’ police into Canada. However, two academic studies35 on the Northwest Mounted Police (NWMP) trace their arrival in the Yukon and the transformation of law enforcement that occurred between the years 1885-1899 and serve to supplement the literary accounts that were often written by the police or government officials. Both Morrison and Stone make the argument that the prime reason for the arrival of the Mounties (North West Mounted Police) into the mining communities during the late 1880’s had little to do with improving the administration of justice. The Miners Meetings were deemed to be quite successful at establishing and maintaining a sense of order to the communities. Rather the prime reason for their arrival was not to serve the residents but rather to protect the territory, especially due to fears of a takeover from the United States. According to Morrison:

“This system (Miners meetings) was bound to come into conflict with that of the Canadian Government which saw its distant possessions not as crucibles of self-government but as communities to be put under the benevolent but complete control of the central government”. 36

Once the NWMP entered the North, representing the central government, the old Miners meeting system was doomed. Similar to the arguments made by Alan Silver, Wilbur Miller and Eric Monkkonen,37 regarding the experiences elsewhere, the same was true in Canada—legal agencies such as the police perform an instrumental function as well as a symbolic function. The history of the North-West Mounted Police is in many ways an account of how it made effective use of both its symbolic and instrumental functions to further the sovereignty aims of the Canadian government. The legitimacy of the Mounties

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34 From conversations with Tonita Murray.
reached ‘beyond the creeks’, back to wherever the miners and adventurers might choose to settle. This degree of legitimacy was only attached to the Mounties who served as an extension of the central government.

The Northwest Mounted Police stepped in to reconfirm, via law enforcement, not local community values, but rather the control of the central government over the territory. It follows that when the first Inspector, Charles Constantine went into the Yukon region, he was instructed to go, not as a police officer, but rather as an ‘Agent of the Dominion Government’ Therefore, during Post-Confederation period, the desire for territorial expansion on the part of the Canadian government, led to the formation of the North-West Mounted Police ostensibly to settle conflicts in the west, but just as purposefully if more discreetly to prepare the way for settlement and deter American plans for expansion. In contrast with the western United States, the Canadian prairies were governed and policed before they were occupied by settlers on any large scale. The police led the way for an array of other government officials and agents.

As late as the 1940's, the voyages of the RCMP ship St. Roch through the Northwest Passage served to show the Canadian flag. For a short period in the 1980's, the Canadian government was again concerned over the protection of her sovereign territory with the passage of American oil tankers and Russian submarines through the Northwest Passage. As one gesture of sovereignty among others, the Solicitor General of the day, accompanied by the Commissioner of the RCMP, flew to the remote RCMP detachment of Resolute Bay (?) close to the Northwest Passage to present a plaque commemorating in French, English and Inutituk the voyages of the St. Roch. (verify) Even today, as the sole permanent representative of the Canadian government in many remote areas of the Canadian north, the RCMP is still fulfilling a sovereignty role.

It was of course not only the European settlers that the early Canadian police ruled. The Indian and Eskimo in Canada’s northern areas were also brought quickly under the sovereignty of the State. The Mounties assumed duties as diverse as running the penitentiary for prisoners and lunatics, managing the post office, accompanying the tax collector, and enforcing customs and gold smuggling laws. Therefore, the police played prominent roles in furthering government policies on:

- the maintenance of order
- the imposition of temperance and prohibition
- the assertion of sovereignty
- the assurance of national security
- administration and regulation of government business and statutes
- the ‘control of crime’
- the provision of services to the public

A similar pattern occurred elsewhere in Canada. On the northwest frontier, the RCMP fought prairie fires, arbitrated disputes between settlers and native people, delivered mail, provided information, supplies and veterinary services, identified and controlled

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39 Tonita Murray, correspondence
epidemic diseases, helped new settlers adjust to pioneer life and distributed food and clothing to native people during times of hardship. Likewise in northern Ontario, the provincial police responded when disaster occurred. They were mobilized by the government when, between 1911 and 1922, there were a number of devastating forest fires which destroyed millions of acres of forest, consumed whole towns, killed over 250 people and left thousands of families homeless.

The order problems outside of the municipalities grew as Canada began to expand economically. Migrant men building canals and railways, or attracted to the gold rushes in Northern Ontario, British Columbia and the Yukon Territory were a destabilizing force and frequently an actual threat to order. Governments created or enlarged existing policing mechanisms to control such situations.

Poor working conditions led to the formation of unions, organized strikes and demonstrations. Among the most notable of these was the Winnipeg General Strike of 1919. While the policy of the leadership was non-violent, the strike was portrayed across the country as a Bolshevik uprising. After six weeks of strike, the federal government ordered in the militia and the RNWMP. They broke up what began as a peaceful march and, in the confusion that followed, one spectator was killed and thirty wounded. Another major incident was the On-to-Ottawa Trek in 1935 in which 1,300 unemployed men left Vancouver for Ottawa to protest on the grounds of Parliament. They were stopped at Regina by the RCMP, on orders of the Prime Minister. Riots ensued, which resulted in many injuries and the death of a member of the RCMP.40

During the 1920’s and 1930’s, the Marxist ‘threat’ was seen to be entwined with the labour movement in Canada. The labour unrest took place against a backdrop of rising government fear of the radical socialism that had appeared in Europe. Many of the activists were immigrants; thus, immigrants, organized labour, radicalism and subversion became linked in the popular mind. With government policy firmly against agitation, the police broke up strikes and arrested the leaders. They earned, as a consequence, the enmity of organized labour who saw the police as strikebreakers, xenophobes and capitalist hirelings. For their part, the police were following the policy of governments who regarded labour unrest as a movement to subvert Canada. Police showed little opposition to unionism itself41 and personal accounts of police of the period indicated some sympathy for the unemployed.42 Both governments and police, however, demonstrated an inability to distinguish between dissent and subversion43, and so they tended to perceive the threat as greater than it was. The RCMP continued to be responsible for national security matters until 1984 and of course their role changed again post 9/11 and the new Canadian anti-terrorism legislation.

40 Correspondence with Tonita Murray---source??
Jumping from the earlier history to the recent, there has been a continuing blurring of federal policing and politics. There are two ways of analysing these linkages—tracing the changes that have occurred structurally and in terms of management within the RCMP, or on a case-by-case basis capture the ‘moments’ when political interference has been more clearly illustrated. Unfortunately, there is neither time nor space to thoroughly catalogue the political aspects to the federal police following either of these methods. However some controversial decisions will be acknowledged.

Regardless of your political persuasion something fundamental changed within the RCMP following the term of Commissioner Simmonds. The next Commissioner, was Commissioner Norm Inkster. Whether the changes were part of a deliberate plan by Norm Inkster, merely allowed to happen during his term, or the result of influences elsewhere that by happenstance coincided with his term as Commissioner, we may not know. What we do know is that when we are looking at the politicisation of police work, the personality and aspirations of the key ‘players’ must not be ignored. While this is perhaps most evident at the municipal level where the police chief and the politicians may be duking-it-out on the front pages of the local papers, in a less visible manner, the same is true for the RCMP and perhaps with greater consequences for the wider administration of justice.

Paul Palango, in two volumes makes the argument that the RCMP, particularly following the McDonald Commission in 1984 (?), was increasingly seen as problematic by the federal government and therefore as an institution that required being politically controlled.

> “While Ottawa says it has simply been trying to be fiscally responsible, almost every move it makes seems intended to destabilize and demoralize the proud and loyal members of the RCMP. They know that, to be effective law enforcement officers, they must be independent of government, but almost to a man or woman these days, Mounties feel they have become subject to political control. The rule of law has been subverted by the rule of politics”.

Palango works his way through the various political scandals and the RCMP handling, or not handling of them. This period of certainly rife with politically related incidents, while the merits of—or even the reality of—the shift toward a close political influence may remain debated. The highest profile cases involving accusation of political interference involved Senator Cogger and Doug Small.

Senator Michel Cogger accused the RCMP of bias in their investigation of his activities—including allegations of fraud, payments for lobbying and money laundering. Commissioner Inkster set up a one-man Board of Inquiry under René Marin to investigate Cogger’s claims. Again, the accusation by Inkster’s critics was that it was unheard of to hold an inquiry while a police investigation was on-going and that by doing so, the police investigation was jeopardized—perhaps deliberately so. As an afterword, this Tory senator was convicted of accepting more than two hundred thousand dollars

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from an entrepreneur who wanted government contracts. He remained in the Senate, collecting his salary. In a second incident. Doug Small from Global Television, obtained a copy of the federal budget that was to be released the following day and held it up on the dinner-hour news case on April 26th 1989. Charges for possession of stolen goods were laid against the journalist, even though, according to a complaint brought against the Commissioner and the Deputy Commissioner, “the RCMP knew or ought to have known that no crime had been committed”. Prime Minister Mulroney was calling it a ‘criminal act’. The media immediately claimed that the charges were politically motivated.

To some critics, Inkster came to see himself during his time as Commissioner (1987-1994) as an actual Deputy Minister, rather than merely of Deputy Minister rank. He partied with Ministers and saw his alliances and perhaps future aspirations linked more closely to the type of people who populate the upper echelons of the political and international social classes rather than among police officers—even senior police officers. Palango quotes Inkster’s response to accusations that the RCMP was becoming too political and too open to political interference:

> “Ironically, however, there is a growing trend to interpret this changed relationship with government not as an enhancement and a further contribution to the development of public policy, but rather as a growing intimacy which allows the force to respond to political pressures and influences. Any interpretation of this changed relationship which infers that the force can be used as a vehicle for political partisan purposes is sadly inaccurate and one I find totally unacceptable. Since 1985 the force has investigated over 30 cases involving persons appointed or elected to parliament. … Most of these investigations have been carried out amidst great public debate. Yet in each case I can find no evidence that members of the force did other than their duty without fear, favour or affection of or towards any person. …”

In follow-up questions Inkster revealed that there were fifteen on-going investigations. The immediate result of this disclosure was further accusations that this statement had ‘warned’ those political suspects to get home and destroy evidence.

Deputy Commissioner Jensen and Assistant Commissioner Stamler are quoted as having had concerns that the federal police had become co-opted by the political process specifically under the Mulroney era. Weekly meetings with the Solicitor General of the day meant that critical information about ongoing investigations was being shared with their political masters. After Solicitor General Kelleher recommended Norm Inkster for Commissioner to replace Commissioner Simmonds upon his retirement, Kelleher made his own Assistant Deputy Minister, Michael Shoemaker—a civilian bureaucrat—

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48 Michael Shoemaker was an intelligent man who had held senior positions in the Ministry that dealt with policing. While the merits or motivations of appointing anyone to the Deputy Commissioner position from outside can be debated, the selection of Shoemaker was less controversial than some appointments. This
Deputy Commissioner of the RCMP. The then Deputy Commissioner Hank Jensen maintains that Kelleher’s intention had been to make Shoemaker Commissioner but that Simmonds and Prime Minister Mulroney had stopped it. As Jensen stated:

“As the force became more and more bureaucratic in its approach, the government was able to exercise more and more control over the operations of the RCMP…My quarrel with Inkster and Shoemaker is not that they made the force more business-like, but they made the RCMP an agency of government. They politicised it.”

The intent of the introduction of people like Michael Shoemaker was to bridge between the RCMP and Treasury Board, Privy Council and the Machinery of Government people. By the time Kim Campbell was prime Minister, in a fevered bid to remain in power, government departments across Ottawa—including the RCMP—appeared to have been there specifically to serve their Ministers rather than the people of Canada.

The interactions during the 2004 ‘sponsorship scandal’ illustrate several aspects of this ‘closeness’ to politics. First is funding. According to the Auditor General’s report the RCMP basically ‘launched’ $1,704,000 through the sponsorship programme in order to buy horses, trailers, and increase their operating budget to compensate for the additional expenses incurred during the RCMP 125th anniversary celebrations. This money travelled from the Communications Co-ordination Services Branch (CCSB) to three Liberal-friendly Montreal ad agencies who charged $1,326,290 for passing this money on to the RCMP. The RCMP then opened a separate non-government bank account to house this money. This act plus the fact that the funds were not transferred directly to the RCMP, supports the contention that the police were willing partners to a wider exploitation of government’s funds allotted for political reasons to Quebec and seemingly also to the RCMP. Ironically of course it is the RCMP that is responsible for investigating the alleged abuses to the Sponsorship Program. Lawrence Martin asks:

“Once implicated in the Adscam Scandal, were the Mounties then intent on covering it up? Back when the abuse of sponsorship monies first came to light in March 2002, the Alliance Party, through Rahim Jaffer, wrote to the RCMP requesting that it investigate the serious allegations. No action was taken. A couple of months later, Greg Weston of the Ottawa Sun contacted force headquarters to ask why not. The RCMP told him it was because they hadn’t

could not be said to be true of the later appointment of Eva Kmiecic to serve as Deputy Commissioner under Commissioner Zaccardelli—a political intervention that finally even the RCMP rebelled against.


50 As the Director of Police Policy and Research at the Ministry of the Solicitor General I was told by my newly appointed Assistant Deputy Minister in 1992, “to get it—and get it straight—I was there first and foremost to serve my Minister”. Our role below the Deputy Minister had always been a role ‘protected’ from politics, to serve our particular stake-holders—in our case, public in general, police, etc and in so doing the Minister would be served.

received a complaint. Given the Jaffer referral, Mr. Weston thought this was a rather perplexing response.”

After the whole situation blew up with great media coverage, the RCMP then claimed that their investigative efforts were being threatened by the insistence of the Parliamentary Inquiry to order the appearance of specific officials and the calling of witnesses. They claimed, perhaps correctly, that this Inquiry process, in advance of the development of the police case, could affect the police investigation.

Obviously each of the separate political parties will have their own interpretation on the political ties of the federal police and it will not be my task to determine a definitive answer. However, there appears to be some objective evidence of linkages. The Quebec Superior Court ruling in the Francois Beaudoin case referred to the “unspeakable injustice” of the RCMP raid on Mr Beaudoin’s home, golf course and cottage. Beaudoin—the bank executive who hesitated to grant a loan to a friend of Chrétien—won his wrongful dismal suit and was awarded his annual pension and severance package to be reinstated. The Beaudoin case revealed how the Mounties worked with Michel Vennat (friend of Jean Chrétien) to destroy Francois Beaudoin, the former head of the Business Development Bank who had challenged the Prime Minister in what became known as the “Shawinigate File”. This case involved the allegations of political influence in the requesting and obtaining of government loan’s to expand the Auberge Grand-Mère Hotel and golf course that had been previously owned by four friends, including the Prime Minister prior to being elected. The controversy rested on when he sold his shares and what influence and interests he still maintained in the business venture. This Shawinigan controversy provided comparisons between the RCMP ‘diligence’ in pursuing ex-Prime Minister Mulroney in the ‘Airbus’ controversy versus the reluctance of the RCMP to persevere in the ‘Shawinigate Affair’.

The 1997 APEC case provides an example of an incident where accusations of political influence resulted in a thoroughly investigated inquiry. As Lawrence Martin states:

“The force’s independence from the political arm was seriously called into question…After investigating the controversy over freedom-of-speech abuses at the summit in Vancouver in 1997, a commission of inquiry concluded that the RCMP buckled to political pressure from the PMO when it manhandled protesters. Specifically the report targeted Chrétien heavyweight Jean Carle who was fingered in the Beaudoin case”.

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52 Globe & Mail “Police Force or political force? Our most respected, iconic law enforcers seem to have been more helpful to Jean Chretien’s government than to its critics” by Lawrence Martin March 18, 2004 pA19
53 Globe & Mail, April 21, 2004 pA1 “Mounties tell MPs to slow up ad probe: Sponsorship panel won’t pursue witness pending RCMP Investigation” by Daniel LeBlanc.
56 CBC February 6, 2004 “L’Affair Grand-Mere”.
57 Globe & Mail, March 18, 2004 p. A 19
In 2001, Commissioner Zaccardelli dispelled all concern regarding political influence in the RCMP. When asked by Randy White, the Alliance House leader, whether or not he was ‘involved with the Liberals’, the Commissioner stated:

“I have absolute and total independence and that independence has never been challenged or questioned”.

Police Independence: Provincial versus Municipal Oversight

Within Ontario, the struggle for independence of the police followed the high profile government corruption cases overlaid with organized crime ‘threats’ and the creation of the Ontario Police Commission in the early 1960’s. Often when we see example of the state involvement in police operations there is a prevalent ‘threat rhetoric’—the corrosion of society, organized crime, crime waves of one sort or another, political corruption and/or highly visible public disorder.

It was assumed that if police interest was insulated from direct interference by the municipal interests then the result would be the avoidance of conflict and an independent police service. As Allan McDougall stated:

“The existence of a Minister to protect the police interest is necessary for police insulation to continue and remain. The importance to the populace of an impartial police service subject only to the law and the courts for its law enforcement activity, provides the rationalization for the maintenance of that status. Threats such as the corrosion of society by organized crime, crime waves, political corruption, and the increased visibility of public disorder reinforce this need, and reaffirm the policeman’s belief in his mission.”

Hence, according to his argument, the pressure for independence by the police interest at the expense of municipal responsibility plus the perceived ‘threats’ from organized crime and corruption were seen to justify—or were used to justify--the extension of provincial policy. Of course, there is some irony in the manipulation of the OC threat as an argument for the need for police independence via a move away from Municipal politics toward the provinces, in the fact that it was the corruption of an OPP officer (receiving bribes from gamblers in SW Ontario) that drove much of the hype and furore regarding the penetration of OC into Canada.

Organized crime has always held a certain currency that elevates any discussion especially when it directly links to political embarrassment or advantage. During the early 1960’s scandals regarding organized crime and government corruption resulted in the Attorney General establishing an administrative agency to fight these ‘threats’ and to increase the efficiency of the police service in Ontario. The Ontario Police Commission

60 Ibid p.442
was formed to assume responsibility for police policy. During this period the Canadian Police Information Centre (CPIC), the Canadian Police College (CPC) in Ottawa, Criminal Intelligence Service Canada (CISC), Forensic Laboratory Services, and the Identification Services were all developed or established.

To protect the police from undue provincial interference, the establishment of a governing Board was intended to insure that the province would be reluctant to interfere with its operation. The assumption was that the existence of this board “provided some assurance that local politicians would not attempt to use their police department to their political advantage”. 61

By the late 1960’s the Police Association of Ontario Annual General Meeting minutes recorded the beginnings of a rhetoric that acknowledges that while the police role was defined by the law, and their power was determined by it, their role of preserving the peace and protecting the life and property of the citizenry went beyond law enforcement to include discretion based on:

“commonly held social values and expectations… Police Association started to sponsor the political values of citizen participation and local autonomy in an attempt to reduce legal restriction of the discretionary aspect of the police role”. 62

This discussion on the wide discretion of the police provides us with our link into Municipal politics and municipal policing.

The RCMP are not only responsible for federal policing but are of course the Provincial police in all but two provinces (with shared during in Newfoundland and Labrador) and serve on contract as the Municipal police in—n# jurisdictions. Different links to politics apply in each of these different situations. Chris Murphy argues that one of the reasons that some jurisdictions preferred to hire the RCMP on contract to do the local municipal level policing was because it removed the police from local politics. This reason may have been in addition to the fact that until recently the federal government subsidized these contract arrangements—at one time the federal government assumed 60% of the costs (then 70/30 and now at a cost recovery rate). Murphy quotes one Police Committee member as saying:

“Oh, it was just impossible with the old police. You’d always be getting calls from people saying why did the police chief drive so and so home and why you arrest my son…But with the RCMP you don’t get that kind of thing…” 63

In addition to these sorts of complaints, there were also the ‘cozy or corrupt’ relationships between the police and the public where charges would be dropped and judges dismissed cases for friends. Some communities quite sincerely saw the policing of their

61 ibid p. 422
62 ibid p. 441
communities very much as a ‘community service’ and therefore a service where the local political interests were seen as a legitimate priority for the police. The political links, in all of these forms was deemed to be closer between the politicians and the local independent police as compared to the RCMP. Being somewhat insulated from local politics did not however mean that the contracted RCMP were not susceptible to wider political pressures from Ottawa.

Local Politics/ Municipal Policing

In this section I shall be looking at policing in Metropolitan Toronto. This study is by Canadian standards a study of ‘big city’ policing. The history of the Force/ Service reveals a complex network of interdependent relationships between the police and politics—a varying but continual pattern of mutual-exploitation between political and the policing organizations. The data for this section was obtained from a qualitative and quantitative ‘mapping’ of the relationships pertaining to the police.\(^{64}\) The intention is to trace and reveal the context within which the police interact with politics rather simply pin-point incidents.

The issue of the relationship between the police and politics has been debated in Toronto from the days of the amalgamation of the thirteen separate municipal forces into one in 1957 to the present. A number of concerns that were first raised in 1957 later developed into larger political issues concerning the relationship between the Chief of Police and the Chairman of the Board of Commissioners of Police, and in some cases the Chairman of Metro Council and the Mayor. The policing establishment survived and grew along with the political careers of newsworthy political figures via the recruitment of policing resources to execute the various ‘clean-ups’ and ‘crack-downs’. These operations ranged in size and intensity during the history of the Toronto Police from minor pet peeves of those with influence, to massive campaigns.

Metropolitan Toronto follows the Canadian model of having non-partisan local government. Political parties are not supposed to have active role in running the councils and they do not compete as parties for local council seats. Having said that—the first Chairman of the Metropolitan Toronto Council was Frederick Gardiner. ‘Big Daddy’ Gardiner had been a corporate lawyer, a former Reeve of Forest Hill and the former Vice-President of the Ontario Conservative Association.\(^{65}\) In addition to membership on the Executive Committee, Gardiner attended sessions of the four Standing Committees, served on 17 of the 18 Special Council Committees, and insisted on being appointed to the first Board of Police Commissioners. As Colton describes Gardiner:

“Part tyrant, part showman, and part Philistine, Gardiner was the biggest story in town. His control over the metro agenda, his sense of theatre and timing, and his capacity for distilling a controversy into a pungent phrase (hysterical historical


societies, the symphony played on a cash register, shovelling fog with a
pitchfork…) made for eye-grabbing copy and by-lines.”

Gardiner’s political ties serve as a good example of the early and continual presence of informal political pressures in the operation of the local governments—and specifically in the operation of the local police. In some ways, the political ties of someone like Gardiner were at least apparent and predictable. What we see when we analyse the operation of the Toronto police over a thirty year period is a sometimes more subtle—but continual—pattern of political influence.

The first amalgamated Toronto Police Chief John Chisholm, repeatedly asked his colleagues and trusted friends what Charles (Bob) Bick’s real role was as Chairman of the Police Commission. His view was, that with Bick as chairman of the Police Commissioners, and the right hand man to Gardiner, and Gardiner closely tied to the Tory party, surely there were planning a take-over of the police. In the temporary police headquarters at King and Church Street, Bick’s office was directly above the Chiefs with Bick frequently buzzing the Chiefs—in turn Chisholm, Mackey and Adamson for consultation. Bick held 10:30 am daily conferences with the Chiefs to ensure that the Commission policies were being carried out—appropriately.

An editorial discussed the issue of who should be ‘boss’—the Chief of Police or the Chairman of the Police Commission: The conclusion of course was that Bick should be ‘boss’. However, even Bick’s role as ‘boss’ was compromised. Bick had served with Gardiner on the original metro executive Committee. When Bick became Chairman of the Police Commission, Gardiner as Chairman of Metro Council had a seat on the Police Commission. Even though Gardiner is quoted as having said: You run the police and I’ll run the Metropolitan Council, by 1958 Gardiner was publicly demanding that the Toronto police “stop using powder-puff tactics with criminals and be prepared to shoot fleeing bank robbers, to kill.”

While few Chiefs are actually driven to despair by the fact of the role of the Chairman of the Police Commission—with the possible exception of McCormack under Susan Eng—Chief Chisholm was deeply distressed. After haunting Bick at his cottage and acting wildly out of character, he phoned Jocko on the morning of July 4th 1958 to say “Chief speaking Jocko, special meeting of the Board at 12 noon—keep in touch” and went to High Park where he committed suicide by shooting himself.

Whatever the appropriate balance is between the Chief and the Chairman, the role of he Chairman’s position is clearly a powerful one and when there are political ties into the holder of that position, they reach deep into policing. Bick remained in that position until 1977. The Toronto Star carried an article which suggested that there were three

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66 Ibid p. 149.
67 Interview with Jocko Thomas, Courts Bureau Reporter for the Toronto Star and CFRB, July 4, 1983.
69 Timothy Colton Big Daddy, p.88
candidates being considered as his replacement. In all three cases, political motivations were identified as the reason for their candidacy. A reporter, Michael Best stated:

“The Police Commission deserves better then to serve as a bone-yard for tired provincial politicians or a convenient pasture for foes to be got out of the way”.

The police force did not immediately respond in the press and although the position had not officially been given to Phil Givens, the impending appointment was not well-received by the police. As Jocko Thomas reported:

“…nothing appears to have shaken the force in its 20 years as much as the threat that the job of head of the police commission is to be handled as a ‘political plus’.”

The accusation is that a deal was made—and a peculiar deal it was. Givens was a Liberal rather than a Tory Conservative—therefore why would he be given this position as a political reward from Premier Davis? The answer seemed to be that the seat that he had successfully held—even against Mel Lastman—in North York was desired by the Conservative party. An appointment offered to Phil Givens would move him out of his riding with the result that a Conservative candidate might have a chance of winning. In fact they were successful. Tory candidate Bruce McCaffrey won the riding the Givens had given up. Givens was officially appointed and simultaneously made a judge since one of the three provincial appointments to the board had to be Provincial judge. The former chairman Bick, responded with the seemingly ultimate criticism—that political appointments to the Policed Commission was an ‘Americanization’ of the Metro Force. It was how blatant the Tory ‘deal’ was that troubled some critics. As was reported: “It would appear you get rewarded for what you don’t do as well as for what you do, do.”

Every period in the history of the metropolitan Toronto police revealed a similar pattern of political deals that impacted the police—in most cases with at least the senior police agreement and often with the support of the Force as a whole. I am providing three example that reveal slightly different ways in which the police become ‘directed’ to police in certain prescribed ways by the political masters.

The ‘Hippie Threat’

“These youngsters go out and they take these rides…[trips, whispered Margaret Campbell]…take these trips—-that’s right—-and they contribute nothing to society…My opinion is that they are all a bunch of bums—there’s no doubt about that opinion”. (Controller Allan Lamport)

In the 1960’s we watched the police go from disregarding Yorkville as a location requiring targeting by the police—to a point of implementing the harassing move-along-

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71 Toronto Star, April 25, 1977, C-6
72 Toronto Star, May 19, 1977, p.1
74 Controller Allan Lamport. 1967. Recorded at a Board of Control meeting and reported in the Toronto Star, September 21, 1967, p.41.
tactics, saturating the area with undercover police, and assisting in directing fire-trucks down the pedestrian filled streets. This was all carried out to the beat of Controller Allan Lamport criticizing the ‘inactivity’ of the police, the courts, and the legislators for being slow to react to his calls for action. The police were initially quite vocal in maintaining that Yorkville was not a significant policing problem area. This all changed as the Yorkville Hippies were raised by political voices to the level of a moral panic. The driving force was not the police, but rather the politicians.

This era in Toronto—like several of the other periods, revealed that the defining of ‘dangerousness’ is not the simple prerogative of the police but rather involved all segments of the society that have the power to make their views known. While the police voice was non-existent at the beginning, the politicians (except for people like Donald MacDonald from the New Democratic Party) were developing a picture of an enticing, evil location that drew innocents to it. By June a Toronto Star editorial was critical of what was openly referred to as harassment of Yorkville by City Hall. Mention was made that Toronto developers were interested in putting high-rise building where the small coffee shops were located and the development would be impossible unless the city was able to expropriate large sections of Yorkville. Money, politics and the police make for a powerful combination.

Urged by Controller Lamport, the Toronto Board of Control decided to send extra policemen into Yorkville to check on ‘overcrowded living quarters’. The Toronto Star questioned why the City government did not care more about the involuntary overcrowding in slum areas rather than the voluntary overcrowding in Yorkville. Lamport’s response was that Yorkville was a ‘blot on the City’ and he accused the magistrates of ‘mollycoddling’ these youth. The interference of the Board of Control into matters of law enforcement was hereby supplemented by their interference into judicial decision-making. It was not until July of that year that the RCMP and the Toronto Police actively responded to Yorkville.

1967 was the year of the President’s Crime Commission in the US and the rhetoric over the border was increasingly of drugs, and organized crime. Driven in part by the visits to Toronto of the US organized crime ‘experts’, the police began to link drug and ‘mob’ rhetoric with the Yorkville hippies. The next stage involved a partnership between the police and politicians in encouraging the use of old laws such as the vagrancy laws to pile up long lists of vagrancy charges. In addition, they created new licensing regulations that meant that any coffee house that charged admission had to be licensed as a public hall—which meant that as a public hall they had to close at 1:00am.

Eventually the police took a stand to resist at least some of the pressures from the politicians. Rights of citizens seemed clearly at risk during this period. In mid-summer Lamport argued that there ought to be an 8 pm curfew in Yorkville and that youths should have to carry curfew cards. The Police Commission rejected these ideas plus they rejected his plan to create a special police outpost in the ‘hippie’ area. The editorial the following day stated:

“He wants to turn Toronto into a miniature police state to get a few ‘pot’ and ‘acid’ heads…not even the police share his alarm”.76

Initially urged on by the politicians to treat Yorkville as a ‘threat’, by August the police were being accused of brutality in their interactions with the Yorkville youth. By November, with winter coming the hippie ‘problem’ faded.

According to Chief Mackey the problems in society could be fixed by making Sunday school compulsory. Rather than this notion of a single agreed upon morality, the law enforcement issues had never been so political: civil disobedience, marijuana, the sexual revolution, Vietnam. Law enforcement was itself an explosive political issue during these years.77 The broader political nature of the Yorkville activities escaped Chief Mackey who linked the disorder to “world-wide moral breakdown”.

The ‘Yonge Street Clean-up’

“It was in terms of the ‘doctrine of clear and present danger’ that the control agents operated and it was the logic of their own definition of the situation which forced them to escalate the measures they took and proposed to take to deal with the problem.” Stanley Cohen Folk Devils and Moral Panics78

Ten years later the politicians had a different policing cause to push. The history of the Yonge Street Cleanup represents a complex story of manipulation for political mileage, rather than as a response to community deterioration. The main ‘crusaders’ were the city politicians and most specifically Mayor David Crombie. Paul Rock outlines the characteristics of a successful moral entrepreneur for government policy change and the picture is one of steadfast focus upon one single issue, endless speeches, writing and commitment to one concern.79 David Crombie’s behaviour qualifies as a moral entrepreneur in Rock’s sense. Yvonne Chi-Ying Ng traces some of the political manoeuvring around the Yonge Street ‘crisis’ and quotes an advisor to Crombie declaring that following the death of the twelve year old shoe-shine boy, Emanuel Jaques, they no longer had to search for an incident to lend support to their clean-up campaign:

“Ironically, we didn’t have to develop one. The murder accomplished that. Three weeks ago Crombie was a fascist for trying to clean up the street; now he’s ineffectual for not doing it sooner”. 80

Not unlike the Yorkville clean-up/ clean-out political activity, lurking behind the Yonge Street crusade were political ambitions in partner with economic interests that felt

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76 Toronto Star, “Yorkville Isn’t Stalin’s Moscow”, August 5, 1967, p.6
78 Stanley Cohen Folk Devils and Moral Panics: The Creation of the Mods and Rockers, Martin Robertson, Oxford, 1980, P. 87
themselves better served by the replacement of the sex shops with ‘legitimate’ businesses. In 1977, the large Eaton’s centre complex opened in the middle of the controversial strip. Eliminating the existing residents and clients was the larger aim. Rhetoric of crime, danger and dirtiness was the vehicle.

These objectives were advanced by the next phase, which involved evoking the dangers of organized crime to provide the final push. A committee of three aldermen was formed to study the situation and concluded the area was “…a dying business area dominated by organized crime.”81 A former Ontario Attorney General (Allan Laurence) found that pornography in a bookstore was distributed by two major organized crime families in New Jersey and Louisiana.82 The timing was perfect. Two days later, CBC’s Connections program on organized crime was released. The circle was complete. As Hall et al said: “Now the demons proliferate.”83

By the end of July 1977. City Council and the Mayor were launching a ‘major campaign’ on the downtown sex industry. The politicians used in part the justification that they had received over 400 letters from the public concerning the area—they ignored the years of attempting to convince the public as to those dangers via the media. So this time—we have the politicians saying:

“The community has indicated forcefully it’s time to do something about Yonge Street and we as the City must act”.84

Private meetings were help between Mayor Crombie, Attorney General Roy McMurtry and Deputy Chief Jack Ackroyd plus other city officials, the business community and the church. A ‘new plan’ was devised. They were using the term ‘council of war’ to describe their plans. Meanwhile the media was extremely critical of the draconic approach that was being developed. An editorial argued: “we are a society of laws, not a community where even well intentioned leaders can exercise arbitrary powers”.

In a dramatic fashion, Mayor Crombie sent a letter by car to Premier William Davis demanding ‘immediate action’. The Premier responded that he had ‘immediately’ sent the letter forward to the Attorney General’s office to be dealt with in the usual manner. Crombie responds:

“In other words, Mr. Premier, our concerns about cleaning up the yawning cesspool on Yonge street are lumped together in an administrative review of municipal authority to license chestnut vendors”.85

Describing the Aldermen at a special meeting of city officials David Lewis Stein, reporter for the Toronto Star stated:

81 Toronto Star, “Toronto’s Tenderloin and organized Crime” June 13, 1977, c-3
82 ibid
84 Toronto Star, “Crombie’s Answer to City’s Sex Shops: Lock ‘Em Up”, July 22, 1977. p.1
85 Toronto State” Davis Dallying on Sex Clean-up: City”. July 26, 1977, B-1.
“…of course they all protested they didn’t want to go back to the bad old ‘blue-
stocking days’. But the more they protested, the more they sounded like as 
committee of zealots looking for a witch to burn” 86

By August 5, 1977, politicians were holding secret meetings and were reported to be 
plotting what they termed a ‘secret war’ on the sex shops. Metro Chairman Godfrey 
referred to plans to imaginatively use some new and some not so new laws. Calls for the 
return of the death penalty and demands that Ottawa bring back the vagrancy laws were 
part of this crackdown.

Metro hired a special lawyer (Morris Manning) to prosecute sex shop operators and 
owners. Special court time and special judges were set-aside to cooperate with the 
provincial government. Manning was encouraging a seldom-invoked ‘disorderly houses 
act’ which allows a county judge to close a premise if anyone there has been charged 
within the last three months of being a keeper or inmate of a common bawdy house. This 
statute had not been used since 1945. He referred to this measure as being one of a 
number of ‘tactics’ he was considering. An Assistant crown-Attorney was assigned the 
task of handling morals charges that were to be laid by a special Metro police task force. 
Operating within this new structure, Metro police set up a special task force that would 
target the sex-shops. A daily accounting of the number of arrests and charges were 
offered to the political masters and to the reading public each day. By-law officers 
travelled with the police and acted as customers to prove prostitution. Chief Adamson 
had forbid his officers to undress during these undercover operations and therefore the 
licensing inspectors were used because they had no such restrictions on their behaviour. 87

One gets the picture of a street saturated with strolling aldermen, undercover 
‘everybody’, back-room special lawyers, prosecutors and judges, prepared to pounce on 
all charges, while pondering new laws and new used for old legislation. It was an era of 
Anita Bryant and the religious rights opposition to homosexuality. This opinion was 
shared by key columnists in the papers as evidenced by the opinion by Star reporter 
Robert Nielson who resented the involvement of homosexuals in the recent election and 
expressed his obvious inability to separate homosexuality for paedophilia:

“Some male homosexuals would dearly love to have a legal carte blanche to 
seduce young boys… it would be dubious law that would compel a landlord, hotel 
keeper or salon keeper to let his place become a hang-out for homosexuals.” 88

There were exceptions to the government’s campaign to clean up the sexual conduct of 
the citizenry. Efforts in Ottawa and on Toronto to reduce prostitution began to include the 
charging of the male clients of female prostitutes. Almost immediately allegation of a 
cover-up arose during an investigation of organized prostitution in Ottawa. The names of 
four officers who were listed in a prostitute’s ‘trick book’ were not processed because

86 Toronto Star, “City Authorities are getting Serious About Yonge Street—For better or Worse”, July 28, 
1977.
87 Toronto Star, August 13, 1977 A-6. “Paul Godfrey had ordered the licensing inspectors who posed as 
clients not to talk to the press”.
88 Toronto Star “Opinion” June 15, 1977, B-4. Critical responses followed such as “No Stopping 
they were deemed to be not actual clients of the woman. While one recognizes that here could conceivably be work-related reason why the names might be there, this did not appear to be the case with these officers. The editorials of the day emphasized the importance of fair and equal treatment against both client and prostitute. This prompted a ‘review committee’ to be formed by Attorney-General Roy McMurtry and on December 1977 he concluded:

“The police have a duty to protect the politician, members of the press and prominent businessmen who are listed in the ‘trick books’…”

Directed by politicians, the police had many ‘duties’ during these years—to follow and carry out the directions of their political masters in their enthusiasm to ‘clean-up’ any sexual conduct defined as unacceptable while, in the process, protecting the reputations of police, politicians and prominent businessmen who might stray!

Beginning in the early 1970’s what Gerry Woods said was true in the US was also true in Canada. A new kind of politicisation of the police became apparent: “Professional policemen now organize for overt, aggressive political action, supporting or opposing candidates and lobbying at all levels of government”.

‘Policing’ the Gay Community

The interweaving of political demands with law enforcement interests never comes closed than during the 1980’s. I shall analyse in some detail what became known as the ‘Bathhouse raids’. On February 2nd 1981 the following quote from Chief Jack Ackroyd appeared in the Toronto Star:

“We can’t force people to give up their prejudices or their biases, not even policemen. But a cop has to be prepared to be professional. …I might have some personal prejudices about the lifestyle choice of homosexuals, but that cannot enter into my work. Legally and morally, they are entitled to the protection of the police department”.

Three days later, approximately 300 police officers raided four steambaths. This simultaneous night-time raid with tools for breaking down walls against these establishments was unique in terms of its size and aggressiveness. Verbal insults, and publicity via press photos added to the ‘punishment’ administered that night. In total 289 men were charged as found-ins, 20 with being ‘keepers’, one with assault and a few other minor charges. The following day 3,000 people marched in protest of the scale and form of the police action against the gay community. The police were accused of engaging in selective policing and systematic harassment of this one specific community. The police intelligence bureau that was responsible for co-ordinating the raids were called an ‘army of goons’. There were allegation of verbal abuse and unnecessary violence by the police. The Chairman at that time was Godfrey who supported the police action and Mayor

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Flynn said it looked ‘like a good bust’. The Chief claimed that police investigations had indicated that there were criminal code violations, charges could be laid therefore:

“I, as Chief, have no other course of action but to go along with the direction of the Crown Attorney”.92 [emphasis mine]

The notion of the Crown Attorney dictating the raid to Police Chief Ackroyd is an interesting passing on of responsibility. However, in May, Attorney General McMurtry denied all allegations that the size, timing, and nature of the raids had been discussed in his office. McMurtry did confirm that a York Assistant crown Attorney “was consulted in respect to some aspects of the raid”.93 As Alan Borovoy stated:

“Nowhere in his letter does he (Ackroyd) answer why it was necessary to mount such an enormous operation for people who are nothing more then found-ins… …an incident like this, coming in a sequence of events, where police officers were openly involved in election campaigning against gay rights activities, is bound to generate considerable disquiet in the gay community”.94

Controversy that might have waned, sparked again in March when a photograph of a protest rally revealed that the four ‘protestors’ at the head of the march carrying a large banner that read “Enough is Enough. Stop Police Violence” were in fact, undercover policemen who were later photographed making an arrest.95 Police were now accused of being agents provocateurs—Ackroyd’s response was that “anyone who doesn’t understand the police blending into the crowd to keep the peace, doesn’t understand police work”.96 The Chief appeared to not understand the difference between ‘blending’ versus ‘leading’!

Now—how does this example relate specifically to politicisation of the police? Like many of the police activities that appear to have been affected or determined by politics, the evidence remains inconclusive because the form that the political ‘direction’ takes is not usually a verbal command. Rather it requires an analysis and understanding of the ‘collegial’ partners that may form between political officials and the police. Questions were asked as to why a relatively new but very astute Chief would willingly inflict upon himself such an uproar and outrage that he had to know would follow the raids. An analysis of the bathhouse raids however points to police motivations that link more to election politics rather than to order, protection or justice. Ironically, as part of a celebrity profile on Ackroyd, in response to the question: ‘Behind my back my friends say…?’, Ackroyd, responded, “My position has become too political”.

It is important to place the decisions regarding the timing and nature of the raids into the context of the prevailing political circumstances.97 The investigation by the intelligence squad and the raids were located tightly between two elections. The six months of lead-

95 Toronto Star, “Police led Homosexual March: Star Photos Show”,
97 Toronto Star, Mar 20, 1983. “Close-Up” a celebrity profile
up investigations into the bathhouses would have placed the initial concern by the police during the depths of the campaigning for the Municipal elections that took place in November of 1980. The actual raids took place on the first day of the 44 day election period leading up to the mid-March, 1981 provincial elections.

The significance of the Municipal elections rests with the police reaction to, and intense lobbying against John Sewell, the incumbent candidate for Mayor. Sewell was a vocal critic of police treatment of minorities—most specifically blacks and gays. In addition, Sewell aligned himself with George Hislop who ran for Alderman on a platform that included protection of Gay Rights. During the campaign the police union had actively campaigned against Sewell and Hislop. Anti-gay pamphlets were openly displayed in one police division. In February 1980, the president of the Police Association announced in News and Views (the police magazine) that in all likelihood the Police Association would endorse candidates in the November municipal election. Both of these candidates lost the election. The thinking was: The gay community had been given an opportunity to vote for two candidates that supported their demands for equality and the community did not come out in support—there was little evidence of gay ‘community’ participation in the electoral process. The Police Association, big business and the developers were fully behind Art Eggleton who won.

In 1981, candidates prepared themselves for the Provincial elections. Certain factors are key to our appreciating the context. The Conservatives (Tories) had been in office in Ontario continually since August 17th 1943. They had not however had a majority government since 1975.and a majority was very much what they now wanted. Premier Davis wanted to be able to take an active role in the big national issues relating to energy and the constitutional debate. The Conservatives needed to be able to take seats away from the New Democratic Party and the Liberals. The previous election had indicated that the Conservatives had little to gain and much to lose if they support the Gay community. An attack on that community however might win them some Liberal votes and a few non-gay NDP votes. In addition, another ‘voice’ that was being heard was the ‘Christian Right’ that had voiced a concern about Premier Davis’ government. Advertisements began to appear in newspapers across the country and their view was very clear:

“Having homosexuals in the school is the same as having a drunk drive the school bus”.

In Ontario a coalition entitled “Pro-Family Political Action Committee” was formed to make morals the basis of who should rule. Campaign Life, Family and Freedom, renaissance International, and Positive Parents, combined to form this lobby. They were powerful and were seen to be powerful. The Director for the progressive Conservative Party in Metro Toronto advised the federal Conservatives that they “would profit by turning to the right”. During 1981, the vice-president of the Progressive Conservatives

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99 *Toronto Star*, “Moral Majority Hit America (and the Ontario Elector as Well)” March 1, 1981, P. B5

in Metro was a staunch supported of Campaign Life. A Metro Tory official had to resign when it became known that he had helped found the right wing Edmund Burke Society and had publicly advocated the supremacy of specific races. Therefore—alienating the gay activists would not cost the party a block of votes nor significant campaign funds but would serve to ‘locate’ the Conservative Party on one of the few issues where it was safe to be distinct from the other two parties—homosexual rights. The gamble was correct—the voters gave the Tories their majority.

Okay—that might be why the political party was please about the raids and their ability to ‘stand behind’ the judgement of the Police Chief. Why would the police participate in this? Here is where simplistic answers do not work. The police were not likely ‘told’ to do the raid and to do them in a manner that was sure to provoke controversy. But in place of a clear directive we have a net-work of factors:

First, politics and the Metro Police were close in part because of who the players were. Every Tuesday morning, Chief Ackroyd, Solicitor General/Attorney General Roy McMurtry and the head of the Police Commission met for breakfast at the Park Plaza hotel. Chief Ackroyd could be seen as a ‘colleague of the Tory political core concerned with issues of state rather than as a fellow police officer managing his men/women. One can not assume that Chief Ackroyd—or any specific Chief—will carry out the role according to ‘traditional’ methods—i.e. Ackroyd was not the same type of Chief as Adamson, Mackay or Chisholm before him. As J.Q Wilson states: the most important way in which the political culture affects police behaviour is through the selection of the Chief and through the moulding of the expectations surrounding his role”.

Aligning oneself socially, politically, and economically with the political elite can only serve to bring the interests of one’s own group into line with the interests of the other—whether appropriately or not. The political issues had to have ‘become’ policing issues. The priorities of the political masters would very likely have been shared by Ackroyd. Chief Ackroyd was Chairman of the Canadian Association of Chiefs of Police during these years. The documents submitted by Ackroyd very often indicate the support of McMurtry on issues related to both legislative lobbying, policies and practices of the police.

Second, many of the police—and Ackroyd as well by his own admission—held a view as to the expendability of the bathhouse segment of the gay community. Police officers in the 1980’s, and likely also today, tend to be conservative in belief and in their voting behaviour. Police ‘culture’ is conservative and under a Conservative government is rewarded for being so. Twenty years later, during another Conservative political era, the Toronto police again raided a gay bathhouse. In this incident five male police officers confronted several hundred half-naked women. The Ontario Human Rights Commission concluded in a ‘case analysis report’ that these women were the targets of discrimination on the basis of sex and gay sexual orientation. A public inquiry has now been called.101

The point is made by Peter Manning and others that actors in any organization create and recreate their social worlds—and hence they define the threats to which they will respond

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and those that they will and can ignore. Likewise the shape and changing nature of the mandate of an organization is also socially constructed and historically rooted.\textsuperscript{102}

The needs of any organization according to Isaac Balbus include the accomplishment of a task, legitimation within the system, and the growth and the maintenance of the organization itself.\textsuperscript{103} Therefore, given the conservatism of the culture, the desire to fight boredom, the requirements of the organization itself—requirements that include resources—then politically targeted ‘threats’ that can be readily ‘handled’ by the police are seen (and are welcomed) as actual enforcement problems. In some cases in the Toronto policing history, offences were seen to be committed, even if the law had to be re-defined, new laws created, or old laws rescued in order to make it so! Hence, Ackroyd’s claim that “the law was violated. I had no choice”.

Third, Roy McMurtry was for five years (1978-1982) wearing two hats—hats that many people viewed as being in conflict. As Solicitor General of Ontario the provincial and municipal police forces are responsible to him. As Attorney General, he is responsible for the administration of justice—including decisions such as charging police officers and determining the legality of specific police techniques. As one Editorial stated (with reference to a RCMP matter):

“Policemen are supposed to obey the law and if they don’t private citizens may lay criminal charges against them…But, Solicitor General Roy McMurtry has been using his power as Attorney general of Ontario to disrupt this process”.\textsuperscript{104}

Fourth, the Chairman of the Board of Commissioners of Police at virtually every period—including the era of these raids—has been seen by some as a controversial appointment. The Chairman of the Commission during these years as we acknowledged received his position as a result of a political deal. While this position is \textit{supposed} to isolate the Chief from the elected officials, in this case, and some periods since that time, the Chairman’s position has actually served to \textit{unite} the Chief with the political masters. Rather than any notion of ‘balance’, the media accounts during this period of the raids in Toronto reveal a three-member triumvirate composed of the Chief of Police, the Chairman of the Police Commission and the Attorney General/ Solicitor General.

Unraveling why the police would ‘go along’ with the advancement of political careers involves many tangled strings. In some cases the advancement of police careers were at stake. At other times the same ideological positions as to the moral worth of alternative life-styles would be shared between the police and the city officials. The most obvious explanation is that these political demands usually meant increased police resources and profile. These resources allowed the police forces to glow in manpower, technological advancement and legislatively granted police powers. A related reason reflects the dependence of the police on the good will of the politically influential members of the society. ‘Proof’ of the need for more resources is less likely to get those resources, as are close friendly ties to the political masters.

\begin{itemize}
\item \textsuperscript{102} Peter Manning \textit{The Narcs’ Game}, MIT press. 1980, p. 19.
\item \textsuperscript{103} Isaac Balbus \textit{The Dialectics of Legal Repression}, Transaction Books, 1982.
\end{itemize}
This history links us back to Dianne Martin’s accountability focus and brings us up to McMurtry’s response to the threat posed by what Police Commissioner Phil Givens referred to as “Vigilante activists who could hold their meetings in a telephone booth”—i.e. Citizens Independent Review of Police Activities (CIRPA). The appearance of CIRPA (and the rogues that were a part of it!) caused attacks from all of the groups that were supposed to have been interested in police accountability—and neutral/objective regarding the police. McMurtry appointed Sid Linden to head a new Commission to hear citizen complaints. Linden even received Borovoy’s approval as being “decent and fair”. As Dianne Martin said:

“Godfrey’s tactics [to malign CIRPA] are terribly reminiscent of those employed by Phil Givens, head of the police commission, and Solicitor General/Attorney General Roy McMurtry, and indeed reflect a larger problem with the people who direct the police.”

What I have been attempting to illustrate with this example, is the contradiction of the police wanting political independence and then actively seeking out political roles and/or identifying their interest with the interests of the political masters. Likewise, the politicians appreciate the influence and strength that the police can offer to their issues. In combination, the notion of ‘independence’ is pretty shallow. Toronto is not unique, and the decades we were looking at are not unique. Gerald Woods makes the following point pertaining to his analysis of the ‘professionalization’ of the US Los Angeles Police Department (LAPD) and their victory to become ‘independent from politics’:

“…the department is apparently unsatisfied merely to be placed outside the legal control of elected politicians. It now takes an overt, aggressive role in city and country elections. …Formal and informal police organizations campaign for conservative office seekers. Threats have been issued that the election of certain candidates will result in mass resignations from the police force. …the powerful police lobby exerts considerable influence over municipal, county and state politicians. Thus the police hinder and occasionally obstruct the democratic process”.

Michael Brogden speaks of the political interventions by the police in the UK being ‘commonly dressed in the allegorical language of moral concerns’ Further, according to T. Bowden:

“When the police become active as politico-moral censors, their political penetration of society is enhanced. By disguising political statements as views on social morality…they enlist the moral support of the population…”

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105 “Citizens Independent Review of Police Activities”—Dianne Martin was one of the founding members of this oversight committee.
Michael Foucault argued that the sovereign state behind conventional power and control had dispersed into an infinite network of sites and processes of discipline and control. As he states, power becomes exercised not “by right but by technique, not be law but by normalization, and not by punishment but by control”.

Chief McCormack and Susan Eng

“I attributed some of the stress to the emerging profile of the Police Commission—later the Police service Board…not that I in any way objected to the notion that the police ought to be accountable to the public they serve. But I was becoming increasingly concerned by the presence on the Commission of certain members who appeared determined to bring the force to heel…. One of the people I was particularly concerned about was Susan Eng.”

What had to have felt like friendly accommodating oversight, ended with the election of the NDP in September 1990. If policing was truly ‘independent’, one might not expect such a difference in the relationships between the police and their accountability masters depending on which party was in power. A chapter in Chief McCormack’s book that he has called “Bob Rae’s Kind of People” sums up his lack of appreciation for the new people which whom he had to interact! Susan Eng received the brunt of his various self-serving attacks. Unlike her predecessor, June Rowland, Eng had been tasked with a strong provincial mandate to being about fundamental changes and to no longer serve as a rubber stamp for the Chief.

At the 1992 annual Ontario Police Association meeting held in Ottawa, 21,000 police officers passed a non-confidence motion against the New Democratic Party—the political party in power in Ontario. Their ‘Resolution’, dated August 11, 1992 states:

“Whereas the Premier, on behalf of his Government, has indulged in malicious statements implying that police in the province are racists and want to shoot people—instead of being supportive of law and order and racial harmony…. the delegates representing 21,000 member of the police service in Ontario …unanimously declare a lack of confidence in Mr. Bob Rae and his government…”

This ambiguous declaration was prompted by the release of the Provincial Task Force on Race Relations and Policing by Clare Lewis, that recommended among other things that the government should tighten up conditions in which a police officer could use deadly force(the fleeing felon controversy) and also that the police should file a report when they draw or discharge their firearms. This ‘Resolution’ was reproduced as an open letter in the Ottawa newspapers. Rae countered by accusing the police of ‘playing politics’ in

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112 William McCormick and Bob Cooper. 1999. Without Fear or Favour, Stoddart. P. 219
order to resist any of the police reforms that the government was advocating.\textsuperscript{114} The outcome, was a case of the ‘dueling Lewis’s’. Given the degree of angst apparently felt by the police at Clare Lewis’s recommendations pertaining to greater accountability of police discretionary powers, Doug Lewis, Solicitor General of Canada, seeing perhaps a valuable constituency, chose to confuse the situation further with a politically advantageous statement of his own saying that his government should oppose anything “which would cause police officers to become apprehensive and compromise the safety of themselves or the public”.\textsuperscript{115}

The Ontario Provincial Police (OPP), too saw the benefit of taking their opposition to the public and playing politics with their demands. In 1992 the Ontario Provincial Police Association held a series of simultaneous news conferences and produced a 15-minute video detailing their anger with government cutbacks. The following year the Montreal Urban Community Police brotherhood staged a ‘slow-down’ in order to take their demand to the public. As Chief St. Germain stated: “From 12:30 or 1 pm I realized very clearly that as Chief of police I no longer had any control of public security on the territory of the MUC. All the responsibility, all the work of public security had been taken away from me and was now in the hands of the president of the brotherhood.”\textsuperscript{116}

This degree of political involvement by the police was perhaps, as Susan Eng claimed, the result of new freedoms that the police gained in Ontario in 1991 to engage in political activities,—i.e. to campaign for politicians during off-hours and to run for political office during leaves of absence.\textsuperscript{117} The friction between Eng and McCormack never let up and ended only with the Chief’s retirement in 1995 and Eng’s departure from the Board. In the Chief’s ‘long-goodbye’ speech—given in October 1994, announcing his retirement in June 1995, he stated:

“I find it incomprehensible that a Chief of Police should be compelled to discharge his or her duties in an environment which is characterized by impertinence, disrespect, ignorance and capitulation by political appointees to the transitory whims of special interests. …I am concerned that continued political pressures being brought to bear by the individual vested interests of Board members through the media are resulting in very serious concerns for confidentiality and good working conditions between the Board and Command officers”.\textsuperscript{118}

In an open letter to Chief McCormack, Alan Borovoy characterized this speech by McCormack as “heaping public scorn of your civilian masters” and as proof that the Chief had failed to grasp the simple fact of his having been accountable to his Board.\textsuperscript{119}

\textsuperscript{114} \textit{Toronto Star}, “Police Ads on Reforms out of Line Rae warns”, August 14, 1992, p. A5.
\textsuperscript{116} \textit{The Ottawa Citizen}, “Police slowdown leaves Montreal chief powerless”, Friday July 9, 1993, p. A5.
The tension continued as the Police Association gained strength during the period that David Boothby served as Chief. While there was less overt friction with the Board, the police force, that had learned bullying and intimidations tactics from the ‘top’, was now moving out of control. The corruption inquiries and charges and convictions during 2004 may prove to be partially the consequence of the McCormack era.

All political attempts to hold the police to account appeared to vanish with the election in 1995 when Mike Harris's right-wing Progressive Conservatives defeated the left-wing New Democrats. His government implemented a neo-liberal program of cuts to social spending and taxes (the "Common Sense Revolution") but with a strong ‘law and order’ policing orientation. The political position of the police changed dramatically with this victory of the Conservative Harris Government, the election of Mel Lastman as Mayor, and the appointment of Norm Gardner as head of the Police Service Board with Craig Bromell as head of the police association. The result was a system of oversight that has been correctly described as ‘outrageously tilted towards the cops’. We now must follow with interest the ‘panic’ of the police in the face once again of a regime that is intent on holding the police to some degree of accountability.

In the Ontario general election, 2003, Mike Harris, Ernie Eves and the Progressive Conservatives were defeated, and Dalton McGuinty's Liberals won a majority government. With Dalton McGuinty as the new Premier, David Miller as the new Mayor, and Alan Heisey appointed to and then resigned from the position of Chair of the Police Service Board, and the Police Association (Union) in ruin from corruption allegations, the game is less certain. So ‘uncertain’ that it appears the police have taken matters into their own hands to leak memos to the press in the attempt to undermine Heisey’s authority. While he claimed personal and professional reasons, a split in the Police Board and the unprofessional conduct of two members who left a meeting rather than participate in a vote that might have seen an external investigation into the Metropolitan Police force, caused Heisey to step down, leaving a gaping hole in an obviously important position. As John Barber, reporter for the Globe & Mail said; “…the Toronto police board stumbles from scandal to scandal, its credibility sustaining ever-greater damage as more traps and tricks waylay both reformers and old guard alike.”

If the police were truly autonomous and ‘independent’ these changes in governments would reflect rather minor changes in policies but not nearly the police angst or empowerment that each change brings.

**Degrees of Vulnerability to Political Involvement: Vulnerable Offences and Vulnerable People**

By reviewing the evidence presented by Toronto’s history it becomes obvious that it is the so-called consensual or victimless crimes that are the more easily manipulated by

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politicians, supported and assisted by a horde of moral entrepreneurs. Drugs, vagrancy, prostitution, gay baths, and pornography—all held center stage for the antics of moral outrage and political maneuvering. These are the offences that demand or at least allow for the widest discretionary policing. Due to the nature of these offences, all occurrences cannot be reacted to by the formal criminal process and therefore decisions regarding when to react, and with what force, and against who becomes dependent on extra-legal factors. Here is where politics plays its most prominent role. While Alan Grant has observed that among the ‘regular’ policing activities, politic may dictate a focus on predatory rather than white-collar fraud or corruption (at least prior to the Enron-type massive crimes), we find in Toronto that political decisions reached through a broader range of major police initiatives. As the research shows, it was the ‘newsworthy’ political personalities who dictated much of the large-scale policing actions. It must be acknowledged that this political influence extended well beyond ‘policy’ discussions deep into the operational aspect of policing.

Much of the ‘political policing’ I have been discussing placed more emphasis on the ‘doing’ rather than the ‘results’—i.e. what is ‘political’ is often being seen to be engaging in the enforcement activities that accompanied the political platforming. The results were of less importance. For example, Yorkville would necessarily calm down with the coming of Winter. The clean-up of Yonge Street allowed for development to occur—development that would have likely followed the same course without the political and policing ‘war’. The outcome of the bath-house raids was greater friction between the police and not only the homosexual community but also a wider sense of marginality by most ‘marginal’ groups including race and ethnic communities.

Crime control strategies and political interventions cannot be applied indiscriminately against the entire population due to the need to maintain broad public support and limited resources to launch a massive targeted enforcement effort. The criminological research of people such as Clifford Shearing, Richard Ericson, John van Maaned, Wilbur Miller, Allan Silver, and the Commission on Systemic Racism in the Ontario Criminal Justice System suggest the importance of an outsider or ‘non-respectable’ segment of the population that can serve as the focus of crime-control strategies without threatening the acceptance of the police by the ‘significant’ members of the society.

The police in the various research studies even had a name for these ‘non-worthy’ members of the public. In Shearing’s study the police differentiated between the ‘scum’ a compared to the ‘public’; Ericson speaks of the police designation of a ‘puker’ class; while in Van Maanen’s research the police refers to the ‘ass-hole’ group; and Silver’s research specifies policing of the ‘dangerous classes’. While, when it is the marginal

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members in the policed community that are responding to questions of equal treatment, there may be a difference between perception of discriminatory treatment versus the reality – or the view from the police or political perspective. For example, the Commission on Systemic Racism in the Ontario Criminal Justice System conducted a study in which a majority of Black, Chinese and White Toronto residents did not believe that the police treated everyone equally.¹²⁴ This study also revealed a belief in a hierarchy of negative treatment, one in which Blacks received the worst treatment, followed by Chinese and then Whites. The overall impression of unequal treatment revealed in the Commission’s findings also confirmed earlier studies, such as the Clare Lewis Task Force on Race Relations and Policing from 1989. And these attitudes remained largely unchanged by the time of a 1998 survey by Grayson at the Institute for Social Research, which revealed that 38 percent of respondents in Toronto believed that the “police did not treat all racial and economic groups fairly”.¹²⁵ Once again, in 2003, we see an identical pattern in the Ontario Human Rights Commission Paying the Price: The Human Cost of Racial Profiling.¹²⁶

As argues by Harry Glasbeek, the criminal justice system perpetuates existing inequalities and power imbalances because of its inherent interest in protecting the status quo.¹²⁷ As their most visible agent, the police are empowered to enforce the moral, political, economic and social consensus as determined by the legislative and criminal justice systems. Charged with a mission of imposing order on chaos, and mythologizing themselves as the “thin blue line” protecting the democratic consensus of acceptable behaviour from those who would seek to challenge it, it is unsurprising that police behaviour appears discriminatory to those who remain outside of the status quo.¹²⁸

In addition to racial, ethnic or sexual ‘threats’, the ‘dangerous classes’ may also be largely invisible such as organized criminals, drug dealers or political activists. The early history of the RCMP saw ‘foreigners’ radical labour unions and Bolshevism as the dangerous groups and throughout the next 125 years, different groups—but usually always some identified group—was granted this title of dangerous, often alien, threat. Together, these are the groups that the police and politicians can do things to rather than for.

Different periods during the history of the Metropolitan Toronto Police Service revealed different degrees of blatant discrimination. My task here is not to reproduce all of the literature on racism and the Canadian police, but merely to reflect on some of the key ‘moments’. For example, in 1979 the Police Association’s official internal publication

included articles attacking gays as well as articles against Catholics, Blacks, Pakistanis and Jews.\textsuperscript{129} With a circulation to over 6000 police officers, this ‘minority’ obviously felt confident that it had the support, or at least the tolerance, of the majority. Gays, blacks, hippies might be all seen as ‘expendable’ during the periods of time that they were the focus of so much policing activity.

James QW. Wilson discusses some of the dynamics of policing and governing heterogeneous communities where one group of voices can gain precedent over all others.\textsuperscript{130} The police may feel themselves to be under intense political pressure to solve, or at least settle, the competing demands from usually ‘unequal’ segments of the society. As the police begin to work ‘deeper’ inside the community via a community-policing model, the more they and their political masters may hear the voices of the most powerful or the most politically astute.

A number of studies of community policing point to the difficulty being that there is seldom one community but rather several—of unequal power. In his study of Bill C-49 pertaining to the development and implementation in 1985 of changes to Canada’s Criminal Code dealing with prostitution, Nick Larsen states:

> “The controversy and conflict regarding street prostitution intensified in 1987 despite much more aggressive enforcement of Bill C-49. The Toronto police formed the Police-Community Prostitution Liaison Committee to facilitate cooperation and information sharing with residents, business owners, the Crown Attorney’s office and local politicians. The one group which was not included were the prostitutes themselves, …”\textsuperscript{131}

He concludes that several different factors determined the ‘control’ of prostitution including public pressure, corporate and redevelopment interests, and the ‘political’ activity of the Toronto Police. The most vocal groups were listened to while simultaneously an attempt made to subvert local political activity to serve the interests of the police. Most specifically in order to lobby for increased police staffing, which, in some cases, was not used in prostitution enforcement. As Benedikt Fischer found in, community policing became an exercise in which community spokespersons together with the police with the support of the politicians determined which undesirables should be eliminated from the ‘community’. The task became ‘social ordering’ along the lines of good/bad/ crime/safety/ community/outsider etc.\textsuperscript{132} While recognizing that all crime as a political aspect to it, here. The reach is beyond crime to ‘undesirability’. To some scholars, the Safe streets act and its targeting of ‘squeegee kids’ is the best example of this partnership for orderliness.\textsuperscript{133}

\textsuperscript{129} Police Association, News and Views, March 1979. “The Homosexual Fad” by Tom Moclair, S/Sgt. 14\textsuperscript{th} Division.
\textsuperscript{132} Benedikt Fischer, Ph.D. 1998. P.
Although the perspective from the ‘two-sides’ might be different, community policing does not just impact the citizens being policed but also the police and perhaps in particular, the Chiefs of Police who are engaged in this style of police work. A US study of 115 chiefs of small town police agencies indicated that 44% of their predecessors had left their positions due to political pressure.\textsuperscript{134} While direct political involvement in policing may typically be more evident in the United States than in Canada however, Canadian police executives across the country acknowledge that they operate in a small ‘p’ political atmosphere. They claim further that the movement toward community policing has increased this politicization of their work:

“To manage community policing effectively, police executives must build alliances with the community and win support for police strategies. Working like this is a delicate balancing act between competing demands. Police leaders must avoid offending some constituents while satisfying the demands of others. They must also apply the different policies of three levels of government, comply with the direction of a local civilian governing authority, and submit to one or more police oversight body… maintain good relations with police unions, senior managers and operational officers…. take heed of the courts, understand the criticism of academics, implement the management policies of finance departments, resolve the conflicting demands of different interest groups, advocate the rights of minority groups, and be ready to speak when the media requires it.\textsuperscript{135}

Community Policing—however it is being put into operation, involves a different relationship with the public and a different relationship between the police and their political masters. In response to a hostile question in the House of Parliament, asking the then Solicitor General of Ontario why he did not get rid of Susan Eng in order to stop the friction between the Police Commission and the Police Chief McCormack, the Hon Mr. Christopherson stated:

“These are extremely difficult times. We are very much moving to community-based policing, a relatively new philosophy that requires a new dynamic between police and police services. The Metro leadership, given the circumstances that are in front of them and the difficulties they have faced, are doing as good a job as one can expect. In many ways, the work they are doing on a day-to-day basis is pioneering the new kind of community-based policing that is supported all across North America”.\textsuperscript{136}

\textbf{Current and Future Pressures and Influence from the Executive}


\textsuperscript{135} Police Futures Group Study Series #3 \textit{Police Executives under Pressure: A Study and Discussion of the Issues}, Ottawa 2000, A CACP Publication (prepared by Frederick Biro, Peter Campbell, Paul McKenna and Tonita Murray), p. 11.

\textsuperscript{136} \url{http://www.ontla.on.ca/hansard/house_debates/35_parl/session3/1110.htm#P148_44603}, maybe 1994.
Resource Dependency and Political Influence

Among all of the other factors, resource dependency is a crucial factor over police practices. As the Police Futures Group argue: “…through the power of the purse, governments have gained a much firmer control over policing and are more effective than formerly in holding police executives accountable”\(^{137}\). Related to this is the impact that this government influence has on the dynamics within the police service. The new roles and responsibilities of police executives are not necessarily understood by the rank-and-file within the police organizations:

“The executive may be perceived as ‘selling out’, or being ‘weak’, ‘political’ or even corrupt by those police officers who do not understand the relationship of police to government”.

We will acknowledge the increasing role of Treasury Board in determining police operational practices, but in more general terms, research emphasizes the critical role that the ‘control’ over the financial resources plays in police operations. As government funding of the police tighten and become more ear-marked for specific policing activities, the distinction between direction and interference blurs or vanishes. As Michael Brogden states:

“When resources are tightly defined and monitored centrally—where for example a fixed formula governs resource provision—the police institution is in a directly dependent relationship. Where, however, the factors determining resource provision are vague, and subject to modification by the police institution itself, a more independent relation can be said to exist.”\(^{138}\)

Alan Grant has argued that much of what is seen to be “police discretion” is in fact “political discretion”\(^{139}\) (Grant 1980). Through resource allocations, political decisions and preferences can directly or indirectly encourage the police to focus on particular types of “threats” and away from other offences. It is not so much a matter of the police deciding to enforce or not to enforce certain laws, but rather that they have the capability—granted through resources including facilitating legislation—to target a segment of all offenders. Because academics and the media concentrate on how police carry out their functions rather than why they are doing what they do the link to political direction remains hidden.

The blanket term ‘policy’ direction is also insufficiently studied—especially since it is the distinction between ‘policy direction’ and ‘operational decisions’ that rests at the core of our discussion. As the police themselves acknowledge, there are many layers of policy:

“There is framework policy, which is often expressed in legislation, by-laws, regulations and so on of governing bodies. These may be social, legal, economic,

\(^{137}\) Police Futures Group Study Series #3 Police Executives under Pressure: A Study and Discussion of the Issues, Ottawa 2000, A CACP Publication (prepared by Frederick Biro, Peter Campbell, Paul McKenna and Tonita Murray) p. 12.


financial or administrative and generally they are understood as providing direction for actions. Then there are more specific policies on how certain things will be done. Both governing bodies and police agencies make policies at this level. For example, governments have issued quality standards for police operations, while police services have made policies on community policing. Where one starts and the other ends is often not easy to determine."

The transitory membership on some of the Police Boards, the replacement of senior police officers, and the ‘rotation’ of Federal Solicitors General (now called Ministers of Public Safety and Emergency Preparedness) means that there is not always ‘corporate’ knowledge within either government nor within the various police departments to be adequately attuned to the division between appropriate and inappropriate government involvement.

During the 1980’s, there were six solicitors general of Canada, followed by another *** up to 2004. While there is often a frequent turnover in this portfolio, the 1980’s were particularly unstable. Five of these belonged to the same party and quickly succeeded each other in the last half of the decade. Each of them had his own set of priorities. One concentrated on police conduct and powers post the Macdonald Commission of Inquiry and the creation of the Canadian Security Intelligence Service, another on missing children, yet another on the suppression of the illicit drug trade, and another on international terrorism. A close examination of the numerous policies developed during this period would reveal that some had very little impact on the police or on society as a whole.

Sometimes governments decide on a policy ostensibly for one purpose but in reality to achieve a quite different objective. For example, a Toronto Mayor seeking re-election may choose to launch a campaign to clean up a sleazy part of Yonge Street and directed the police to concentrate their attentions on the area. The question remains whether this was legitimate policy direction to improve a social problem or political interference with the police to gain a personal advantage. Likewise, a decision to build a prison or an RCMP detachment in a certain location may have more to do with boosting the local economy or, ensuring the return of a local member to parliament by providing a constituency with a political favour, than achieving operational aims; yet, if there is a failure to achieve the stated policy, it is likely to be the correctional or police officials who are criticized, not the policy decision-makers. For example, major government policing-related initiatives that were funded during the 1990’s included among many others:

- Child Sexual Abuse Initiative
- Missing Children
- Family Violence Initiative
- Canada’s Drug Strategy

In each case there were direct implications for police operations as well as policy—if the police wanted to benefit from the additional resources! Looking at just one of these initiatives reveals the operational changes that were ‘thrust’ upon the police following the approval of Canada’s Drug Strategy. While the police—in this case the RCMP—have input, Treasury Board approval will only be granted for politically significant initiatives. The promise of funds is overwhelmingly attractive and serves to sway the preferences of the department who must vie for resources.

Canada’s original National Drug Strategy in 1987 included 51 separate initiatives providing resources for specific enforcement activities, prevention activities, and international activities. A specific focus on this strategy, pertaining to policing, was the government’s objective of being seen to create a “made in Canada” approach to the control of drugs. The rhetoric spoke of an essential balance between demand reduction versus supply reduction. As a consequence, the RCMP assumed a much larger, and better funded, ‘prevention’ role with obvious direct operational implications. Funding was provided for drug prevention training programs, the development of lesson plans for use in schools, the development of a specific program called PACE (Police Assisting Community Education) and specific funding for police work with youth ‘at risk’.

As part of this Strategy, on the ‘supply reduction’ side, Bill C-61 Proceeds of Crime Act was passed making money laundering a criminal offence and giving the Crown powers to seize and forfeit the proceeds from designated drug offences and from approximately 24 additional ‘enterprise crimes’. The additional of these ‘Enterprise Crimes’ within the Canada’s Drug Strategy was another ‘political’ aspect. The provinces would never have agreed to the Proceeds of Crime Bill if as a result only the Federal government (via the prosecution of drug offences) would profit from the seizures of the illicit proceeds. Therefore, since the provinces would be involved in the prosecution of the ‘Enterprise Crimes’, they too would profit and hence would see the merit in the passing of this significant piece of legislation. This brought the police at all levels into the ‘proceeds’ investigation approach to law enforcement.

The National Drug Strategy became ‘Canada’s Drug Strategy’ when it was renewed in 1992.is strategy has been renewed approximately every 5 years up to the present. In 1992, the renewal included $33 million for the creation of three Integrated Anti-drug Profiteering Pilot Units—three located in Toronto, Montreal and Vancouver. In a further renewal, these three sites were expanded to thirteen. Money laundering investigations have become a main policing strategy against organized crime and one could argue this operational commitment was driven by Treasury Board and Ministerial direction through the approval of the Memorandum to Cabinet submissions.

**Police---Operational Direction from International ‘Political’ Masters**

In stark contrast to the account given by McDougall regarding the local constabulary who was largely limited to enforcing the law on his neighbour, when required by social
outcry, policing today must ‘march’ to many international masters. Within a framework of globalization, we recognize the need for a degree of uniformity in law enforcement across jurisdictions in order to attempt to target transnational criminals. Pressures are put on countries to meet new international standards and to put into force legislation that is compatible with the laws and procedures in place in other jurisdictions.

Joint force operations between forces within Canada get supplemented by operations between Canadian police and foreign police agencies. Several of the biggest organized crime cases that Canada has successfully completed, have involved policing agencies from Canada together with the US working collaboratively—very often with policing officials from several other jurisdictions involved. Summer 1998 cases such as the arrest of the Sicilian Cuntrera-Caruana family members, and historic cases such as “Operation Green Ice” involved close and long-term partnerships between the RCMP and US agencies such as the FBI, DEA, US Customs as well as police forces around the world.

It is important to recognize that policy and practice are intimately related to the cultural norms and mores of a society. Canada and US have very distinct historical roots, different experiences of state-formation and statehood, and enjoy vastly different positions within the international arena. Simply put, the law, its enforcement, as well as how the law is interpreted relates to historic traditions and notions of what is deemed an acceptable intrusion in the lives of the people by the state. What happens to these cultural differences under political pressures to ‘harmonize’?

In several notable cases, the lead (formally or informally) on international enforcement oriented committees or in the various policing operations is taken by the United States. Ethan Nadelmann describes the global US police presence that includes a vast array of law enforcement representatives in foreign countries, a multitude of separate law enforcement agencies, each with their own reasons for operating abroad, and the US

143 Allan McDougall. Policing in Ontario: The Occupational Dimensions to Provincial-Municipal Relations, Univ. of Toronto, Ph.D. 1971, p. 418.
144 The Canadian RCMP together with the Montreal Urban Community Police and the Surete de Quebec worked for over two years with the US FBI, DEA, Customs, Texas DPS plus the Italian Raggrupamento Operativo Speciale-Carabinieri and the Servizio Centrale Operative of the State Police and Mexico Procuraduria General de la Republica and Federal Anti Drug Task Force on “Project Omerta”. On July 15, 1998 key members of the Cuntrera-Caruana Sicilian organized crime family were arrested. At least 14 arrests took place in North America including the arrest of Alfonso Caruana the alleged mob king-pin.
145 “Operation Green Ice” was headed by the DEA and involved collaborative police work from Canada, Italy, Spain, Costa Rica, Colombia, UK and the Cayman Islands. The objective of this case was to infiltrate money laundering enterprises of targeted organized crime operations headed by the major Colombian cocaine cartels. One phase of this investigation culminated in a $1,075,000 seizure by the RCMP on September 24, 1992. This case was deemed important since it was one of the first to establish the links between Colombian cocaine cartels and the Mafia operating out of Italy. See Criminal Conspiracies by Beare, 1996. p.131
146 These cases are distinct from cases such as “Operation Casablanca” which was characterized by distrust between the US and Mexican Government and Mexican law enforcement. “Operation Casablanca” is discussed later in this article. In this case, the Mexican officials were not informed about the US investigation for fear of “compromising the operation and placing the lives of US agents in danger”.
linking of their “war on drugs” with “national security” which served to “export” criminal investigatory techniques. This influence of the US upon Canada is not always merely passively received or resisted but is also often actively sought by Canadian law enforcement. Canadian police officers attend training courses within the US, belong to associations such as the International Association of Chiefs of Police, and attend conferences such as the International Asian Organized Crime Conference, which moves between Canada and the US for their annual meetings. Policing weaponry is advertised in Canadian police magazines and is displayed at policing conferences within Canada and serves as the basis for some of the arguments put forth by the police for enhanced fire power, wider diversity of weapons and in some cases even the appearance of the uniforms.  

To return to Brodeur’s characteristics of high versus low policing, the American-model of police work emphasizes those ‘high policing’ strategies: storing of intelligence within a massive financial intelligence system (FinCEN) system; a blurring of the enforcement and the sanctioning of suspects via a focus on both civil and criminal forfeiture; and an extensive use of undercover stings and reverse sting strategies. As these policing strategies spread internationally—and most definitely across the US/Canadian border, ‘normal’ policing strategies will emulate ‘high policing’ techniques that bring domestic policing closer into the political arena.

Not only are there international joint force operations, but also there are internationally agreed-to Conventions, protocols, and treaties in addition to a maze of bi-lateral and multi-lateral agreements. Most of these have direct implications for the police and many of them are signed by un-elected officials on behalf of governments (or not) or are the product of equally un-elected bodies set up to address specific ‘global problems’—as defined by themselves. Hence, to question the relationship between ‘police’ and ‘politics’ becomes a much wider question—with in some cases the ‘police’ are political

The police may on occasion participate in these processes but not always and not usually as the driving force behind the operational consequences that are to be delivered via the enforcement efforts that are scripted. Bodies such as the Financial Action task force (FATF) would be but one example but an example that has had significant impact in dictating specific legislation and police powers and policing strategies and targets. In the ‘battle’ against money laundering for example, in addition to the FATF, there is the UN (including UNICRI, UN ODCCP and the Security Council), IMF, World Bank, the Egmont Group, OECD, Council of Europe, European parliament, World Customs Organization, Basle Committee, all have taken a position on how to control money laundering. Each group or organization has either drafted it’s own recommendations or concurred with the recommendations of others as to the harmonization of laws, policies and most germane to our discussion—police practices. While some of these international groups operate by way of persuasion (mutual evaluation by all partner states) other

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148. The Ontario provincial Police have adopted a new uniform and hat that looks like a US trooper uniform. The Summer 1998 Canadian Police Chief Magazine tells the Canadian police that “the look of authority Starts at the Top”—an advertisement for Stratton Hats from Illinois. The same magazine includes an advertisement for a firm out of California that will provide the written tests to enhance the capability of the police to hire appropriately. A number of the advertisements present “tactical and survival” gear, body armour wear and video-based training courses.
groups employ a more aggressive “black-listing” approach. The result becomes accusations across borders as to who is or is not meeting their responsibilities in adequately responding to transnational criminal activities.

The result is that an increasingly wide array of agencies do ‘policing’ both within and between nation-states. Domestically, a large, and increasingly broad array of domestic policing tasks are being done by private security ‘police’ forces—not just security and night watching work but policing tasks that are in competition with public police in municipal communities. Their duties increasingly involve street patrol and criminal investigations, on occasion sharing the same jurisdiction with the public police. Personal shifts between the two types of ‘policing’ agencies—either permanently as career moves, or with various forms of pay-duty (public to private) and contracted paid duties (private to public). These private ‘police’ and the ‘policed populations’ remain largely invisible—the poor and otherwise marginal populations are invisible in high-density low-cost housing and are ‘policed’ while the elite are invisible behind their gated enclaves and receive the ‘policing’ services. Internationally the ‘policing’ arena is filled with government officials, non-government officials, private contracted ‘policing’ persons, joint-force operations involving multi-jurisdictions, plus the ‘new’ entities such as Europol along with Interpol. Untangling the political ‘directives’ now involves many different sources of political influence from the local to the national and into the realm of the international political players.

Role of the Increasing ‘Securitization’ of Policing Post 9/11.

Post September 11, ‘security’ has become the objective with additional funds pumped in to alleviate some of the drought law enforcement had been experiencing. This is the category of police work that most naturally adheres to Brodeur’s ‘high policing’ model with direct political policing implications. Somewhat peculiarly, the police rather than CSIS benefited the most from the additional resources. Immediately following September 11th, the RCMP received $59 million ‘in support of its fight against terrorism’. In December the 2001 Canadian federal budget supplemented this amount to a total of $576 million to fund 17 “initiatives dedicated to national security efforts”.149 As Errol Mendes states:

“In this new battlefield between crime and war, the governments and citizens of the leading democratic societies in the world raced to enact new legislation or strengthen existing legislation that aimed at providing enhanced security to its citizens”.150

There has been a blurred conceptualisation between organized crime, terrorism and ‘ordinary’ criminal code violations and a blurring of the control agencies that address

149 RCMP site Post-Sept 11th – The Fight Against Terrorism

these separate forms of criminality. While everyone might agree that duplication of effort is wasteful and perhaps even counter-productive, some of the newer partnership arrangements and shifting mandates have been implemented devoid of a policy debate or decision, with low visibility and too often low accountability. Traditional public policing is becoming increasingly intermingled with private ‘security’ policing, with national ‘security’ CSIS activities, and with military ‘security’ activities.

National security offences were traditionally seen to be distinct from criminal code offences such as ‘organized crime’ or drug enforcement and at least in Canada were assigned to a separate body—specifically because of some of the problems that can arise when citizens are subject to surveillance by an agency that shares the mandate for both policing and national security. Some examples of blurring across mandates in Canada include the following three shifts and each brings the domestic police closer to the political machinery.\(^{151}\)

First, our public police—particularly the RCMP—have adopted ‘national security’ as a priority for the coming years. This of course is predictable. As we saw with the other Treasury Board driven policing initiatives, the potential for additional resources brings additional police ‘commitment’ to those activities. However, questions are being asked whether the RCMP are in fact the best agency to develop the specialized political knowledge and language skills to deal with sophisticated international terrorists.\(^{152}\) They do not have a good record of being able to distinguish dissent from terrorism—whether the CSIS has a better record is perhaps also questionable. The enhanced post September 11th enforcement funding contributed to the creation of the Integrated National Security Enforcement Teams (INSETs); the Integrated Border Enforcement teams (IBETs); technological enhancements; Chemical Biological Radiological Nuclear Response teams (CBRN); and a Financial Intelligence Branch to target terrorist funding. Most of these teams and initiatives involve collaboration across control agencies—including CSIS, DND and in one case U.S. Department of National Defence.

Second, our national intelligence agency (CSIS) has declared organized crime to be a ‘national security’ threat and thus organized crime and drugs has becoming a topic of increasing CSIS concern and involvement. Domestic intelligence gathering is by law restricted to very specific ‘national security’ related activities. What then happens when drugs and ‘organized crimes’ are declared to be ‘national security’ threats? All serious crimes are then re-defined as appropriate fodder for our intelligence agency. The relationships between the RCMP and CSIS converge over these offenses.

Third, the military in Canada are being increasingly brought into at least ‘stand-by’ in what is traditionally the ‘policing’ of domestic unrest situations—OKA standoff (aboriginal community protest in Quebec) and later the anti-globalization demonstrations i.e. APEC in BC, Quebec City trade meeting. Mandates between military and domestic policing are very different and purposely so. The military also has a different relationship with the political masters. One looks at a Seattle or Quebec protest and you see military

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\(^{151}\) Taken from Policing with a National Security Agenda, paper prepared for Heritage Canada by M. E. Beare, 2003.

strategies and responses that impact directly on the responses of the police—the consequence being a tendency to forget the democratic right to protest. The increasing appearance of ‘swat-wear’ and intimidating technology and ‘control’ equipment used by the police in protest situations may be an indication of this militarization of the police.

**Conclusion:**

The relationships between the police and politics are deep, varied, and sporadic. Political ‘enforcement’ campaigns are very useful to politicians and likewise political involvement in policing issues often means more resources and greater profile. Acknowledging these links is critical to any approach that aims to bring predictability, accountability, let alone ‘independence’ to this ongoing interchange.

The search and possibly the discovery of ‘evidence’ of the police being directed by politicians to take or not take a particular policing operational action ignores the context within which policing decisions are made—and likewise the limited alternative tools at the disposal of politicians to deliver on the various promises that they have made. The police are very *useful* to politicians and will remain so. The police, politicians, along with the media, are locked into a mutually exploitable relationship. Is it possible to limit this relationship and in that way enhance the independence of the police? More visibility and more accepted procedures may assist:

- All guidelines, policies or legislation must acknowledge (rather than continue the pattern of denying) the factors that bind the police to politics.

- Political patronage must play no role in the assigning of police related ‘plums’ although no one near Toronto now considers the Police Board as a ‘plum’!

- The media could play a role in assisting the public to be wary of the ‘war’ rhetoric around crime—once a community or a jurisdiction commits itself to the ‘war on prostitution’, the ‘war on drugs’ or any other clean-up/clear out ‘war’ campaign, the police will be marching side by side with politicians. Law enforcement in the sense of community safety will be secondary.

- Numerous Royal Commissions and Task Force reports have documented the racial discrimination and class bias within Canadian society. Neither police *nor* the politicians are exempt from providing their quotient of discriminatory individuals. Decisions that effect the policing of citizens must acknowledge this potential bias and those responsible must be held to account in cases of violation. This becomes one of the important reasons for curbing political interference into police work. When faulty decisions are made, it will be easier to find the source if there has not been the addition of political hype and media hysteria.

- Operational policing decisions are being made ‘outside’ of Canada with seemingly little Canadian policy or operational debate concerning these changes. This speaks to the need for wider and different accountability mechanisms regarding the pressures for specific police operational responses that come from international agencies and organizations to which Canadian political masters may
at some different level be aligned. Canadian officials join or sign international
initiatives for a host of different purposes. The fallout may include less then
carefully considered policing directives.

- The post 9/11 ‘security’ roles being assumed by the RCMP will follow Brodeur’s
  ‘high policing’ model. Here the links with politics will be particularly close and
  less easily ‘detached’. Visibility and greater accountability—and possible a re-
think as to the appropriate RCMP vs. CSIS roles may be in order.

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